Financial Statements With Supplementary Information December 31, 2020

(With Independent Auditors' Report Thereon)

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PART I

REPORT OF AUDIT ON FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA YEAR ENDED DECEMBER 31, 2020



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INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and Members of the Borough Council Borough of Fair Lawn County of Bergen, New Jersey

Report on the Financial Statements

We have audited the accompanying balance sheets - regulatory basis of the various funds and account group of the Borough of Fair Lawn in the County of Bergen, as of December 31, 2020 and 2019, the related statement of operations and changes in fund balance - regulatory basis for the years then ended, and the related statement of revenues - regulatory basis and statement of expenditures - regulatory basis of the various funds for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Borough's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America, the audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division"), and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.



The Honorable Mayor and Members of the Borough Council Page 2.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1 of the financial statements, the financial statements are prepared by the Borough of Fair Lawn on the basis of the financial reporting provisions prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of New Jersey.

The effects on the financial statements of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the "Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles" paragraph, the financial statements referred to above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of each fund of the Borough of Fair Lawn as of December 31, 2020 and 2019, or changes in financial position for the years then ended.

Basis for Qualified Opinion on Regulatory Basis of Accounting

As described in Note 15 of the financial statements, the Borough participates in a Length of Service Award Program (LOSAP) for its volunteer fire and rescue personnel. The amount reflected in the trust fund statements of \$2,107,067 and \$1,777,822 for 2020 and 2019, respectively, were not audited and, therefore, we express no opinion on the LOSAP program.



The Honorable Mayor and Members of the Borough Council Page 3.

Qualified Opinion on Regulatory Basis of Accounting

In our opinion, except for the effect of the matters described in the "Basis for Qualified Opinion on Regulatory Basis of Accounting" paragraph, the financial statements referred to above present fairly, in all material respects, the regulatory basis balance sheets and account group as of December 31, 2020 and 2019, the regulatory basis statements of operations for the years then ended and the regulatory basis statements of revenues and expenditures for the year ended December 31, 2020 in accordance with the basis of financial reporting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey as described in Note 1.

Other Matters

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough of Fair Lawn's basic financial statements. The supplementary information listed in the table of contents and the letter of comments and recommendations sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplemental information listed in the table of contents is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental information listed in the table of contents is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated July 22, 2021 on our consideration of the Borough of Fair Lawn's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting



The Honorable Mayor and Members of the Borough Council Page 4.

and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Borough of Fair Lawn's internal control over financial reporting and compliance.

Steven D. Wielkotz, C.P.A. Registered Municipal Accountant No. CROO413

WIELKOTZ & COMPANY, LLC Certified Public Accountants Pompton Lakes, New Jersey

July 22, 2021



Exhibit A

BOROUGH OF FAIR LAWN, N.J.

Comparative Balance Sheet - Regulatory Basis

Current Fund

December 31, 2020 and 2019

	Ref.		<u>2020</u>	2019
<u>Assets</u>				
Current Fund:				
Cash	A-4	\$	34,998,232	34,504,215
Change Fund	A-5	-	705	705
			34,998,937	34,504,920
Receivables and Other Assets with Full Reserves:				
Delinquent Taxes Receivable	A-7		910,735	707,730
Tax Title Liens	A-8		19,710	19,364
Other Liens Receivable	A-9		629	629
Due from FEMA	A-10		23,818	
Property Acquired for Taxes -			•	
Assessed Valuation	A-11		73,260	73,260
Revenue Accounts Receivable	A-12		6,459	25,089
Interfund Accounts Receivable	A-13	-	8,179,679	9,382,433
		_	9,214,290	10,208,505
		_	44,213,227	44,713,425
Federal and State Grant Fund:				
Cash	A-4		378,394	566,193
Grants Receivable	A-27		184,547	171,621
		_	562,941	737,814
		\$_	44,776,168	45,451,239

Comparative Balance Sheet - Regulatory Basis

Current Fund

December 31, 2020 and 2019

,	Ref.	<u>2020</u>	2019
Liabilities, Reserves and Fund Balance			
Current Fund:			
Appropriation Reserves	A-3/A-14 \$	2,050,439	1,449,340
Encumbrances Payable	A-3/A-15	2,702,146	3,024,629
Accounts Payable	A-16	543,777	588,612
Reserve for Other Expenditures	A-17	8,336,152	8,873,934
Reserve for Library Expenditures	A-18	211,101	89,357
Due to State of New Jersey:		,	, , , , , , , , , , , , , , , , , , , ,
Senior Citizens and Veterans Deductions	A-19	195,612	189,498
Construction Training Fees	A-20	14,137	11,920
Tax Overpayments	A-21	15,932	58,293
Local School Taxes Payable	A-22	620,862	620,862
County Taxes Payable	A-23	49,621	56,078
SID Taxes Payable	A-24	4,076	2,820
Prepaid Taxes	A-25	980,965	704,939
	-	· · · · · · · · · · · · · · · · · · ·	
*		15,724,820	15,670,282
Reserve for Receivables	Contra	9,214,290	10,208,505
Fund Balance	A-1	19,274,117	18,834,638
	-		
	-	44,213,227	44,713,425
Federal and State Grant Fund:	·		
Unappropriated Reserve for Grants	A-28	5,240	6,448
Appropriated Reserve for Grants	A-29	517,090	536,422
Encumbrances Payable	A-30	38,261	55,576
Interfund Accounts Payable	A-26	2,350	139,368
·	-		
	-	562,941	737,814
	\$_	44,776,168	45,451,239

See accompanying notes to financial statements.

Comparative Statement of Operations and Changes in Fund Balance - Regulatory Basis

Current Fund

Years Ended December 31, 2020 and 2019

	<u>2020</u>	<u>2019</u>
Revenues and Other Income:		
Fund Balance Utilized	5,500,000	4,200,000
Miscellaneous Revenue Anticipated	10,522,205	9,694,806
Receipts from Delinquent Taxes	713,539	817,942
Receipts from Current Taxes	145,760,277	142,636,703
Non-Budget Revenue	496,242	783,094
Other Credits to Income:		
Unexpended Balance of Appropriation Reserves	1,195,268	1,876,369
Prior Year Interfunds Returned	1,166,137	36,849
Appropriated Grants Canceled	25,269	
Tax Overpayments Canceled	44,824	
Accounts Payable Canceled	47,044	5,950
Total Revenues and Other Income	165,470,805	160,051,713
Expenditures:		
Budget and Emergency Appropriations:		
Operations:		
Salaries and Wages	21,267,800	20,651,185
Other Expenses	23,663,204	18,323,259
Capital Improvement Fund	2,555,000	637,000
Municipal Debt Service	3,706,062	3,676,622
Deferred Charges and Statutory Expenditures -	• •	, ,
Municipal	73,305	4,511,377
Local District School Tax	94,467,587	91,848,677
County Taxes including Added Taxes	13,134,622	12,568,300
Special Improvement District Taxes	271,456	272,144
Municipal Open Space Tax	213,475	212,338
Prior Year Seniors & Vet Deductions	5,656	6,264
Due from FEMA	23,818	0,204
Interfunds Advanced	•	1 100 207
Refunds	101,884	1,196,267
	43,002	170 (50
Grants Receivable Canceled	4,455	172,652
Tax Overpayments		83,114
Total Expenditures	159,531,326	154,159,199
Excess (Deficit) Revenue Over Expenditures	5,939,479	5,892,514
Fund Balance, January 1,	18,834,638	17,142,124
	24,774,117	23,034,638
Decreased by:		
Fund Balance Utilized as Budget Revenue	5,500,000	4,200,000
Fund Balance, December 31,	19,274,117	18,834,638

Statement of Revenues - Regulatory Basis

Current Fund

		Budget	Realized	Excess or (Deficit)
Fund Balance Anticipated	\$	5,500,000	5,500,000	
Miscellaneous Revenues:				
Licenses:				
Alcoholic Beverages		37,300	42,290	4,990
Other		17,000	16,665	(335)
Fees and Permits		450,000	483,713	33,713
Fines and Costs:				
Municipal Court		400,000	213,123	(186,877)
Interest and Costs on Taxes		125,000	204,192	79,192
Interest on Investments and Deposits		200,000	390,404	190,404
Tax and Assessment Searches		60	60	,
Memorial Pool		385,000	143,169	(241,831)
Sewer User Charges		75,040	75,379	339
Cable Television Fees		413,700	430,262	16,562
Uniform Fire Safety Act		208,000	225,852	17,852
Hotel Tax		130,000	71,689	(58,311)
Ambulance		415,000	423,576	8,576
Consolidated Municipal Property Tax Relief Aid		26,389	26,389	-,
Energy Receipts Tax		3,718,144	3,718,144	
Uniform Construction Code Fees		925,000	1,113,370	188,370
Board of Education - Resource Officers		450,000	509,802	59,802
Board of Education - Maintenance Garage		30,000	33,315	3,315
Public and Private Revenues Offset with Appropriations		. ,	,	. ,
NJACCHO		30,134	30,134	
FEMA		23,171	23,171	
Drive Sober or Get Pulled Over		5,500	5,500	
Clean Communities Grant (N.J.S.A. 13:1e-99.2)		56,151	56,151	
Body Armor Grant		5,536	5,536	
County Census		8,000	8,000	
CARES Act		269,111	269,111	
Sustainable NJ		2,000	2,000	
Fire Prevention Grant		1,208	1,208	
Trust-Self Insurance Reserve	_	2,000,000	2,000,000	
Total Miscellaneous Revenues		10,406,444	10,522,205	115,761

Statement of Revenues - Regulatory Basis

Current Fund

		Budget		Realized	Excess or (Deficit)
Receipts from Delinquent Taxes	_	600,000		713,539	113,539
Subtotal General Revenues	_	16,506,444		16,735,744	229,300
Amount to be Raised by Taxes for Support of Municipal Budget - Local Tax for Municipal					
Purposes Including Reserve for Uncollected Taxes Minimum Library Tax	_	36,375,592 1,737,273		40,973,137	2,860,272
Total Amount to be Raised by Taxation	_	38,112,865	_	40,973,137	2,860,272
Budget Totals		54,619,309		57,708,881	3,089,572
Non-Budget Revenue	_			496,242	496,242
	\$ <u>_</u>	54,619,309	=	58,205,123	3,585,814
Analysis of Realized	l Revo	enues			
Revenue from Current Tax Collections			\$	145,760,277	
Allocated to School and County Taxes Special District Taxes Municipal Open Space Taxes	. \$	107,602,209 271,456 213,475	-		
			_	108,087,140	
Balance for Support of Municipal Budget Appropriations				37,673,137	
Add: Appropriation - Reserve for Uncollected Taxes			_	3,300,000	
Amount for Support of Municipal Budget Appropriations			\$ <u></u>	40,973,137	
Receipts from Delinquent Taxes: Delinquent Taxes				713,539	
			\$_	713,539	

Statement of Revenues - Regulatory Basis

Current Fund

Year Ended December 31, 2020

		<u>Budget</u>	Realized	Excess or (Deficit)
Analysis of Nor	n-budget Revenu	<u>ies</u>		
Recreation Fees	\$	4,455		
Copies, Maps and Plans		2,616		
Police Fees		1,028		
Traffic Lights		1,400		
Dumpster Fees		2,900		
List of Property Owners		443		
Property Maintenance Charges		6,229		
Bad Check Charge		300		
Café Licenses		1,100		
Cell Tower Revenue		168,546		
DMV Fees		1,325		
Offsets not applied		276,416		
Tax Sale Fees		2,116		
Refunds		11,341		
PVSC		6,086		
Vending Machines		120		
Bus Shelter Revenue		2,400		
County Snow Plowing		2,310		
Miscellaneous	_	5,111		
		\$	496,242	

See accompanying notes to the financial statements.

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Current Fund

Unexpended Balance <u>Canceled</u>	
Reserved	4,437 21,385 14,156 14,156 2,502 14,846 3,143 30,453 2,699 2,699 2,831 4,482
Paid or Charged	544,163 118,765 30,844 30,000 154,769 260,998 41,254 468,757 127,647 251,388 26,701 224,969 31,018
Budget after Modification and Transfer	548,600 140,150 45,000 30,000 163,500 263,500 56,100 471,900 158,100 252,200 29,400 227,800 35,500
Budget	548,600 140,150 80,000 151,500 151,500 66,100 66,100 252,200 29,400 227,800 35,500
	€
	General Government: Administration: Salaries and Wages Other Expenses Purchasing - Other Expenses Labor Attorney: Other Expenses Mayor and Council: Salaries and Wages Other Expenses Municipal Clerk: Salaries and Wages Other Expenses Financial Administration: Salaries and Wages Other Expenses Assessment of Taxes: Salaries and Wages Other Expenses Assessment of Taxes: Salaries and Wages Other Expenses Assessment of Taxes: Salaries and Wages Other Expenses Collection of Taxes: Salaries and Wages

Statement of Expenditures - Regulatory Basis

Current Fund

	Budget	Budget after Modification and Transfer	Paid or <u>Charged</u>	Reserved	Unexpended Balance <u>Canceled</u>
Legal Services and Cost: Other Expenses	300,100	325,700	292,296	33,404	
Engineering Services and Costs: Salaries and Wages Other Evenance	532,500	532,500	527,697	4,803	
Municipal Land Use Law (N.J.S.A. 40:55D-1 et seq.) Planning Board:					
Other Expenses	55,400	33,400	21,055	12,345	
Loning Board of Adjustment: Other Expenses	38,500	38,500	28,383	10,117	
Insurance: Self Insurance Program					
Liability Insurance (N.J.S.A. 40:10-12) Workers Compensation Insurance	550,000	550,000	550,000		
(N.J.S.A. 40:10-12) Group Insurance Plan for Employee's:	550,000	550,000	550,000		
Health Insurance	4,870,000	4,672,150	4,568,467	103,683	
Other Insurance Premiums	116,500	116,500	105,357	11,143	
Onempioyment Compensation insurance (N.J.S.A. 43:21-3)	100,000	100,000	100,000		

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Current Fund

Unexpended Balance <u>Canceled</u>	
Reserved	526,573 16,623 32,379 5,179 30,708 5,288 488 15,246 15,320 20,091 19,237
Paid or <u>Charged</u>	9,134,427 537,077 434,621 76,921 128,292 145,712 259,962 64,754 130,830 167,909 21,013
Budget after Modification and Transfer	9,661,000 553,700 467,000 159,000 151,000 260,450 80,000 146,150 188,000 40,250
Budget	9,761,000 528,700 482,000 124,500 151,000 257,950 80,000 140,550 203,000 40,250
	Public Safety: Police: Salaries and Wages Other Expenses Police Dispatch: Salaries and Wages Emergency Management: Salaries and Wages Other Expenses Fire: Salaries and Wages Other Expenses Other Expenses Ambulance: Salaries and Wages Other Expenses Ambulance: Salaries and Wages Other Expenses Salaries and Wages Other Expenses Other Expenses

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Paid or Balance Charged Reserved Canceled		187,677 6	278,348 278,348	80,993 19,500		302,504 173,536	7,722 12,278
Modification and Transfer	296,600 27,350	250,550	263,000	86,300 22,700	126,200 491,300	306,900 211,650	20,000
Budget	306,600 27,350	190,550	173,750	86,300	126,200 374,300	301,900	20,000
	Municipal Court Salaries and Wages Other Expenses Public Works: Road Repairs and Maintenance: Salaries and Wages	Other Expenses Shade Tree:	Salanes and wages Other Expenses Electrical Services:	Salaries and Wages Other Expenses Public Buildings and Grounds:	Salaries and Wages Other Expenses Maintenance Garage:	Salaries and Wages Other Expenses Community Services Act:	Other Expenses

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Current Fund

Administration of Public Works: 224,000 225,000 224,713 287 Other Expenses 109,650 107,079 2,571 Salaries and Wages 497,100 497,100 485,018 12,082 Scover System: 210,000 332,000 302,340 29,660 Recycling: Recycling: 373,700 375,700 375,153 18,547 Salaries and Wages 1,120,300 1,120,300 1,093,102 27,198 Other Expenses 430,700 430,700 1,093,102 27,198 Administration of Social Services: 55,350 49,037 6,313 Administration of Social Services: 55,350 55,350 24,100 Salaries and Wages 1,300 1,300 6,313 Other Expenses 1,300 1,300 6,313 Administration of Social Services: 59,300 55,350 24,100 Montal Health Program (N.J.S.A. 40:5-9): 12,200 12,000 200 Animal Countrol 94,500 94,500 12,000 13,249		Budget	Budget after Modification and Transfer	Paid or <u>Charged</u>	Reserved	Unexpended Balance <u>Canceled</u>
497,100 497,100 485,018 210,000 332,000 302,340 373,700 373,700 355,153 1,120,300 1,120,300 1,093,102 430,700 412,110 55,350 59,300 35,200 1,300 1,300 694 12,000 94,500 94,500 81,251	dministration of Public Works: Salaries and Wages	224,000	225,000	224,713	287	
497,100 497,100 485,018 210,000 332,000 302,340 373,700 373,700 355,153 1,120,300 1,120,300 1,093,102 430,700 430,700 412,110 55,350 55,350 49,037 1,300 1,300 12,200 12,200 12,200 12,000 94,500 81,251	Other Expenses uitation: ever System:	060,601	10%,00	10,,01	2,7,1	
210,000 332,000 302,340 373,700 373,700 355,153 1,120,300 1,120,300 1,093,102 1,120,300 430,700 412,110 55,350 55,350 49,037 59,300 59,300 35,200 1,300 1,300 12,200 12,200 12,200 12,000	Salaries and Wages	497,100	497,100	485,018	12,082	
373,700 375,153 1,120,300 1,120,300 1,093,102 430,700 430,700 412,110 55,350 55,350 49,037 59,300 59,300 35,200 1,300 12,200 12,000 94,500 94,500 81,251	Other Expenses	210,000	332,000	302,340	29,660	
1,120,300 1,120,300 1,093,102 1,120,300 430,700 412,110 55,350 55,350 49,037 59,300 59,300 35,200 1,300 1,300 694 12,200 12,200 12,000 94,500 94,500 81,251	ecycling:	373 700	373 700	355 153	18 547	
430,700 430,700 412,110 55,350 55,350 49,037 ervices: 59,300 59,300 35,200 1,300 1,300 694 J.S.A. 40:5-9): 12,200 12,200 12,000	Other Expenses	1,120,300	1,120,300	1,093,102	27,198	
430,700 430,700 412,110 55,350 55,350 49,037 59,300 59,300 35,200 1,300 1,300 694 40:5-9): 12,200 12,000 94,500 94,500 81,251	olth and Human Services:					
430,700 430,700 412,110 55,350 55,350 49,037 59,300 59,300 35,200 1,300 1,300 694 12,200 12,200 12,000 94,500 94,500 81,251	ealth Department:					
55,350 55,350 49,037 59,300 59,300 35,200 1,300 1,300 694 40:5-9): 12,200 12,000 94,500 94,500 81,251	Salaries and Wages	430,700	430,700	412,110	18,590	
59,300 59,300 35,200 1,300 1,300 694 40:5-9): 12,200 12,000 94,500 94,500 81,251	Other Expenses	55,350	55,350	49,037	6,313	
Vages 59,300 59,300 35,200 1,300 I,300 694 694 694 1,200 I2,200 I2,200 I2,200 I2,000 81,251	dministration of Social Services:					
1,300 1,300 694 rogram (N.J.S.A. 40:5-9): 12,200 12,200 12,000 ss 94,500 94,500 81,251	Salaries and Wages	59,300	59,300	35,200	24,100	
rogram (N.J.S.A. 40:5-9): 12,200 12,200 12,000 12,000 ss 94,500 94,500 81,251	Other Expenses	1,300	1,300	694	909	
12,200 12,200 12,000 12,000 ss 94,500 81,251	(ental Health Program (N.J.S.A. 40:5-9):					
ss 94,500 94,500 81,251	Contractual	12,200	12,200	12,000	200	
94,500 94,500 81,251	nimal Control					
	Other Expenses	94,500	94,500	81,251	13,249	

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Current Fund

	Budget	Budget after Modification and Transfer	Paid or <u>Charged</u>	Reserved	Unexpended Balance Canceled
Recreation and Parks: Recreation:					
Salaries and Wages	1,450,000	1,420,000	1,333,643	86,357	
Other Expenses	207,500	207,500	157,602	49,898	
Parks and Playgrounds:					
Salaries and Wages	662,000	652,000	608,236	43,764	
Other Expenses	139,300	168,300	165,542	2,758	
Celebration of Public Events:					
Other Expenses	107,000	107,000	40,100	006'99	
Veterans' Service Bureau:					
Other Expenses	8,300	8,300	3,300	5,000	
Unclassified:					
Terminal Leave:					
Salaries and Wages	53,000	53,000	52,269	731	
Salaries and Wages Adjustment	118,350				
Postage:					
Other Expenses	72,000	72,000	61,542	10,458	

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Current Fund

	Budget	Budget after Modification and Transfer	Paid or Charged	Reserved	Unexpended Balance <u>Canceled</u>
Utility Expenses and Bulk Purchases					
Electricity	510,000	460,000	437,088	22,912	
Heating Oil	10,000	10,000	5,266	4,734	
Gas	000,006	90,000	78,940	11,060	
Gasoline	227,500	177,500	132,340	45,160	
Diesel					
Street Lighting	340,000	365,000	364,346	654	
Telephone, Internet & Communication Lines	309,500	309,500	282,218	27,282	
Cable/TV					
Landfill and Solid Waste Disposal Costs					
Garbage and Trash Removal:					
Contractual	1,206,500	1,206,500	1,153,200	53,300	
Other Expenses	1,030,000	1,069,000	1,045,467	23,533	
Uniform Construction Code:					
Construction Code Official:					
Salaries and Wages	879,000	864,000	848,795	15,205	
Other Expenses	18,050	34,050	25,783	8,267	
Public Defender					
Salaries and Wages	9,200	9,200	8,150	1,050	
Total Operations within "CAPS"	34,989,300	34,953,300	33,120,958	1,832,342	

Statement of Expenditures - Regulatory Basis

Current Fund

Unexpended to treation Paid or Balance Charged Reserved Canceled	1,000	34,954,300 33,120,958 1,833,342	19,440,60018,515,412925,18815,513,70014,605,546908,154		1,400,646	975,000 915,611 59,389 2,000 2,000	2,262,220 2,262,220 17,850 11,183 6,667	4,589,660	39,612,016 37,710,618 1,901,398
Budget after Modification and Transfer	1,000	34,990,300 34,9	19,734,950 19,4 15,255,350 15,5			1,000,000 2,000	2,262,220 2,2 17,850		39,673,016 39,6
	B. Contingent	Total Operations Including Contingent-within "CAPS"	Salaries & Wages Other Expenses (Including Contingent)	(E) Deferred Charges and Statutory Expenditures- Municipal within "CAPS"(2) STATUTORY EXPENDITURES: Contribution to:	Public Employees' Retirement System	Social Security System (O.A.S.I.) Consolidated Police and Firemen's Pension	Police and Firemen's Retirement System of N.J. DCRP	Total Deferred Charged and Statutory Expenditures-Municipal within "CAPS"	Total General Appropriations for Municipal Purposes within "CAPS"

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Paid or Balance <u>Charged</u> <u>Reserved</u> <u>Canceled</u>	1,858,901 1,099 1,322,678 54,522 592,452 50,025 100,230 1,770 374,334 40,666 40,541 959 450,000 30,000 4,769,136 149,041	30,134 23,171 5,500 56,151
Budget after Modification and Transfer	1,860,000 1,377,200 642,477 102,000 415,000 41,500 450,000 30,000	30,134 23,171 5,500 56,151
Budget	1,800,000 1,377,200 642,477 102,000 415,000 40,500 450,000 30,000	30,134 23,171 5,500 56,151
	Passaic Valley Sewer Commission: Share of Costs Maintenance of Free Public Library Salaries and Wages Other Expenses LOSAP Program Contribution Health Benefits Recycling Tax Appropriation Interlocal Service Agreements Board of Education Police - Salaries and Wages Maintenance Garage - Other Expenses Total Other Operations - Excluded from "CAPS"	Public and Private Programs Offset by Revenues NJACCHO FEMA Drive Sober or Get Pulled Over Clean Communities Grant (N.J.S.A. 13:1e-99.2)

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Unexpended Balance <u>Canceled</u>	6,181	10,000	10,000	10,000
Reserved			149,041	54,522 94,519
Paid or <u>Charged</u>	5,536 8,000 269,111 2,000 1,208	400,811	5,169,947	1,772,678 3,397,269
Budget after Modification and Transfer	5,536 8,000 269,111 2,000 6,181 3,819 1,208	410,811	5,328,988	1,827,200 3,501,788
Budget	5,536 8,000 269,111 2,000 6,181 3,819 1,208	410,811	5,267,988	1,827,200 3,440,788
	Public and Private Programs Offset by Revenues (continued) Body Armor Grant County Census CARES Act Sustainable NJ Matching Funds for Grants Matching Funds for Municipal Alliance Fire Prevention Grant	Total Public and Private Programs Offset by Revenues	Total Operations-Excluded from "CAPS"	Detail: Salaries and Wages Other Expenses

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Unexpended Balance <u>Canceled</u>			27,513 1,900 14,525 43,938
Reserved			
Paid or <u>Charged</u>	255,000 2,000,000 300,000	2,555,000	1,985,000 300,000 447,487 193,100 450,000 330,475
Budget after Modification and Transfer	255,000 2,000,000 300,000	2,555,000	1,985,000 300,000 475,000 195,000 450,000 345,000
<u>Budget</u>	255,000 2,000,000 300,000	2,555,000	1,985,000 300,000 475,000 195,000 450,000 3,750,000
	Capital Improvements - Excluded from "CAPS" Capital Improvement Fund Construction of Pool Building Acquisition of Equipment	Total Capital Improvements Excluded from "CAPS"	Municipal Debt Service - Excluded from "CAPS" Payment of Bond Principal Payment of Note Principal Interest on Bonds Interest on Notes Bergen County Improvement Authority Payment of Bond Principal Interest on Bonds Total Municipal Debt Service-Excluded from "CAPS"

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Unexpended Balance <u>Canceled</u>			53,938	53,938	
Reserved			149,041	2,050,439	
Paid or Charged	73,305	73,305	11,504,314	49,214,932	3,300,000
Budget after Modification <u>and Transfer</u>	73,305	73,305	11,707,293	51,319,309	3,300,000
Budget	73,305	73,305	11,646,293	51,319,309	3,300,000
	Deferred Charges and Statutory Expenditures- Municipal excluded from "CAPS" (1) DEFERRED CHARGES: Deferred Charges Unfunded Ord. 2281-2013	Total Deferred Charged and Statutory Expenditures-Municipal exclude from "CAPS"	Total General Appropriations for Municipal Purposes Excluded from "CAPS"	Subtotal General Appropriations	Reserve for Uncollected Taxes

BOROUGH OF FAIRLAWN, N.J.

Statement of Expenditures - Regulatory Basis

Current Fund

Year Ended December 31, 2020

Unexpended Balance <u>Canceled</u>	53,938							
Reserved	2,050,439							
Paid or <u>Charged</u>	52,514,932			3,300,000	400,611	2,702,146	46,088,157	52,514,932
Budget after Modification <u>Budget</u> and Transfer	\$ 54,619,309 54,619,309	Adopted Budget \$ 54,230,742 Appropriation by 40:A4-87 388,567	\$ 54,619,309	Reserve for Uncollected Taxes \$	receral and State Crants Due from FEMA	Encumbrances	Cash	∽ "
	Total General Appropriations							

See accompanying notes to the financial statements.

Exhibit B

BOROUGH OF FAIR LAWN, N.J.

Comparative Balance Sheet - Regulatory Basis

Trust Funds

December 31, 2020 and 2019

Assets	<u>Ref.</u>	<u>2020</u>	<u>2019</u>
Animal Trust Fund: Cash	B-1	82,977	80,122
Other Trust Funds: Cash	B-1	13,313,592	13,379,469
Open Space Cash	B-1	240,348	26,664
Emergency Services Volunteer Length of Services Award Program (Unaudited):			
Cash in Plan	B-1	2,009,742	1,677,592
Service Award Contributions Receivable	B-18	97,325	100,230
		2,107,067	1,777,822
		\$15,743,984	15,264,077

Comparative Balance Sheet - Regulatory Basis

Trust Funds

December 31, 2020 and 2019

Liabilities, Reserves & Fund Balance	Ref.	2020	2019
Animal Trust Fund:			
Prepaid Licenses	B-2	4,633	5,579
Animal Trap Deposits	B-3	7,840	7,840
Due to State of New Jersey	B-4	764	414
Interfund Accounts Payable	B-5	23,892	17,039
Reserve for Animal Trust Fund Expenditures	B-9	45,848	49,250
		82,977	80,122
Other Trust Fund:			
Due to State of New Jersey	B-4	7,965	4,478
Interfund Accounts Payable	B-5	68,081	120,794
Sundry Reserve and Deposits	B-6	642,484	388,153
Escrow Reserves and Deposits	B-7	504,580	460,688
Donation Reserves and Deposits	B-8	504,135	419,082
Reserve for Unemployment Compensation			
Insurance Expenditures	B-10	613,609	520,038
Reserve for:			
Worker's Compensation Expenditures	B-11	2,557,731	2,405,434
Liability Insurance Expenditures	B-12	3,874,569	3,542,112
Health Benefits Plan	B-13	2,979,016	4,278,967
Council on Affordable Housing Trust			
Reserve for Expenditures	B-14	581,542	405,726
Reserve for Library Trust Expenditures	B-15	27,505	26,963
Reserve for Restricted Trust Expenditures	B-16	92,471	92,471
Reserve for Cafeteria Plan Expenditures	B-17	32,612	29,747
Reserve for Veteran's Affairs Expenditures	B-20	7,636	23,776
Reserve for Storm Recovery	B-22	819,656	661,040
		13,313,592	13,379,469

Comparative Balance Sheet - Regulatory Basis

Trust Funds

December 31, 2020 and 2019

	Ref.	<u>2020</u>	<u>2019</u>
<u>Liabilities</u> , Reserves & Fund Balance (Cont)			
Open Space Trust Fund:			
Reserve for Open Space	B-21	240,348	26,664
Emergency Services Volunteer Length of			
Services Award Program (Unaudited): Net Assets Available for Benefits	B-19	2 107 067	1 777 900
Net Assets Avanable for Denemis	D-19	2,107,067	1,777,822
		\$ 15,743,984	15,264,077

See accompanying notes to financial statements.

Comparative Balance Sheet - Regulatory Basis

General Capital Fund

December 31, 2020 and 2019

	Ref.		<u>2020</u>	<u>2019</u>
<u>Assets</u>				
Cash	C-2/C-3	\$	9,585,734	6,371,335
Grants Receivable:			, ,	
County Grants	C-4		563,666	833,643
Federal and State Grants	C-5		400,643	191,252
Deferred Charges to Future Taxation:			•	·
Funded	C-6		23,326,000	25,761,000
Unfunded	C-7		19,973,952	15,460,857
		_		
		\$_	53,849,995	48,618,087
÷		_		
Liabilities, Reserves and Fund Balance				
General Serial Bonds	C-8	\$	15,346,000	17,331,000
Capital Leases Payable	C-9		7,980,000	8,430,000
Bond Anticipation Notes Payable	C-10		14,100,000	11,065,000
Special Reserves	C-11		69,918	44,718
Improvement Authorizations:				
Funded	C-12		2,678,610	713,890
Unfunded	C-12		5,012,309	4,768,340
Encumbrances Payable	C-13		3,605,659	1,335,875
Reserve for Unappropriated State Grant	C-14		15,464	15,464
Capital Improvement Fund	C-15		257,398	256,298
Interfunds Payable	C-16		2,525,772	2,551,576
Reserve for Grants Receivable	C-17		18,243	18,243
Fund Balance	C-1		2,240,622	2,087,683
		_		
		\$ _	53,849,995	48,618,087

There were \$5,873,952 and \$4,395,857 of Bonds and Notes Authorized But Not Issued on December 31, 2020 and 2019 respectively (Exhibit C-18).

See accompanying notes to the financial statements.

Comparative Statement of Changes in Fund Balance - Regulatory Basis

General Capital Fund

For the Years Ended December 31, 2020 and 2019

	_	2020	2019
Balance - December 31,	\$	2,087,683	1,552,181
Increased by:			
Premium on Sale of Notes		173,143	51,895
Cancelled Reserved for Special Projects			20,204
Cancelled Improvement Authorizations			463,403
		173,143	535,502
		2,260,826	2,087,683
Decreased by:			
Re-establish Reserve for JP Morgan			
Co-opperative Parking Lot Receivable	p	20,204	
Balance - December 31,	\$	2,240,622	2,087,683

Reserve for JP Morgan Co-operative Parking Lot Receivable

See accompanying notes to the financial statements.

Comparative Balance Sheet - Regulatory Basis

Water Utility Fund

December 31, 2020 and 2019

	Ref.		<u>2020</u>	<u>2019</u>
<u>Assets</u>				
Water Utility Operating Fund:				
Cash - Treasurer	D-5	\$_	8,674,731	9,757,640
Receivables with Full Reserves:				
Consumers' Accounts Receivable	D-8		599,077	389,533
Inventory - Materials and Supplies	D-9	_	169,387	169,736
			768,464	559,269
Interfund Accounts Receivable	D-7		9,681	29,304
	- ,	_		
Total Water Utility Operating Fund		_	9,452,876	10,346,213
Capital Fund:				
Cash - Treasurer	D-5,D-6		4,922,003	3,956,545
Fixed Capital	D-10		17,630,815	17,630,815
Fixed Capital Authorized and Uncompleted	D-11		13,448,978	12,712,978
Total Capital Fund		_	36,001,796	34,300,338
		\$_	45,454,672	44,646,551

Comparative Balance Sheet - Regulatory Basis

Water Utility Fund

December 31, 2020 and 2019

Liabilities, Reserves and Fund Balance	Ref.	<u>2020</u>	<u>2019</u>
Water Utility Operating Fund:			
Appropriation Reserves	D-4,D-12 \$	763,904	449,385
Reserve for Encumbrances	D-4,D-12 \$\text{\$D}\$	492,002	377,798
Interfunds Accounts Payable	D-7	2,999,099	3,999,099
Water Rent Overpayments	D-13	8,693	7,318
Accrued Interest on Bonds	D-14	51,564	47,951
Accided interest on Bolkis	D-14	31,304	47,931
		4,315,262	4,881,551
Reserve for Receivables	Contra	768,464	559,269
Fund Balance	D-1	4,369,150	4,905,393
Total Water Utility Operating Fund		9,452,876	10,346,213
Capital Fund:			
Encumbrance Payable	D-15	504,475	862,033
Interfund Accounts Payable	D-17	2,509,681	2,529,304
Serial Bonds Payable	D-21	4,589,000	5,029,000
Bond Anticipation notes payable	D-22	5,000,000	3,300,000
Improvement Authorization:			
Funded	D-16	371,090	275,104
Unfunded	D-16	4,374,881	4,353,633
Capital Improvement Fund	D-18	187,730	26,730
Reserve for:			
Amortization	D-19	17,293,998	16,853,998
Deferred Amortization	D-20	765,028	726,028
Fund Balance	D-2	405,913	344,508
Total Capital Fund		36,001,796	34,300,338
	\$	45,454,672	44,646,551

There were \$3,431,767 and \$4,434,767 of Bonds and Notes Authorized But Not Issued on December 31, 2020 and 2019 respectively (Exhibit D-23).

See accompanying notes to financial statements.

Comparative Statement of Operations and Changes in Fund Balance - Regulatory Basis

Water Utility Operating Fund

For the Years ended December 31, 2020 and 2019

		<u>2020</u>	<u>2019</u>
Revenue and Other Income:			
Fund Balance Utilized	\$	1,668,000	1,550,000
Water Rents		6,261,355	6,122,788
Miscellaneous Revenue		110,081	187,704
Westmoreland Water Replacement		156,912	-
Miscellaneous Revenue Not Anticipated			511,305
Unexpended Balance of Appropriation Reserves		573,731	228,381
Total Revenue and Other Income	_	8,770,079	8,600,178
Expenditures:			
Operating		6,426,500	6,337,000
Capital Improvements		420,000	385,000
Debt Service		611,822	587,059
Deferred Charges and Statutory Expenditures	_	180,000	170,000
Total Expenditures	_	7,638,322	7,479,059
Statutory Excess to Surplus		1,131,757	1,121,119
Fund Balance, January 1	_	4,905,393	5,334,274
		6,037,150	6,455,393
Decreased by: Utilization by Water Operating Budget	_	1,668,000	1,550,000
Balance, December 31	\$ _	4,369,150	4,905,393

Comparative Schedule of Fund Balance - Regulatory Basis

Water Utility Capital Fund

For the Years Ended December 31,

		<u>2020</u>	<u>2019</u>
Balance, December 31, 2019	\$	344,508	\$ 192,484
Increased by: Premium on Bond Anticipation Note Improvement Authorizations Cancelled	_	61,405	15,477 136,547
	_	61,405	152,024
Balance, December 31, 2020	\$_	405,913	\$ 344,508

Statement of Revenues - Regulatory Basis

Water Utility Operating Fund

Year ended December 31, 2020

	Anticipated	Realized	Excess (deficit)
Surplus Anticipated \$	1,668,000	1,668,000	
Rents	6,060,810	6,261,355	200,545
Miscellaneous	55,000	110,081	55,081
Westmoreland Water Replacement	156,000	156,912	912
\$ \$	7,939,810	8,196,348	256,538
Analysis of Rea	lized Revenue		
Operating surpl	lus anticipated \$	1,668,000	
1 3 1	Rents \$	6,261,355	
Westmoreland Water	· ·	156,912	
	-	<u> </u>	
	-	8,086,267	
Miscellan	neous Revenue		
Interest o	on Investments	43,439	
Due from Water Capital - Interest of	on Investments	9,681	
Mete	er Installations	11,641	
Other	Miscellaneous	45,320	
		110,081	
	\$	8,196,348	

Statement of Expenditures - Regulatory Basis

Water Utility Operating Fund

Year ended December 31, 2020

		Approp	riations			
	_		Budget			
			after	D 11		
		D44	Modifi-	Paid or	D 1	C111
		Budget	<u>cation</u>	charged	Reserved	Cancelled
Operating:						
Salaries and Wages	\$	2,392,000	2,374,500	2,128,261	66,239	180,000
Other Expenses	_	4,217,000	4,232,000	3,632,645	599,355	
Total Operating	_	6,609,000	6,606,500	5,760,906	665,594	180,000
Capital Improvements:						
Capital Improvement Fund		200,000	200,000	200,000		
Capital Outlay	_	300,000	300,000	151,838	68,162	80,000
Total Capital Improvements	_	500,000	500,000	351,838	68,162	80,000
Debt Service:						
Payment of Bond Principal		450,000	450,000	440,000		10,000
Interest on Bonds		140,000	140,000	108,753		31,247
Interest on Bond Anticipation Notes	_	60,810	63,310	63,069		241
Total Debt Service	_	650,810	653,310	611,822		41,488
Deferred Charges and Statutory Expenditures:						
Statutory Expenditures - Contribution to:						
Social Security System (O.A.S.I.)	_	180,000	180,000	149,852	30,148	
Total Deferred Charges and Statutory						
Expenditures	_	180,000	180,000	149,852	30,148	
	\$_	7,939,810	7,939,810	6,874,418	763,904	301,488
	-	·	G 1 D'1 1 6	6.010.004		
			Cash Disbursed \$ Encumbrances	6,210,594 492,002		
			terest on Bonds	492,002 171,822		
		ACCION III		1 / 1,022		
			\$	6,874,418		

Comparative Statement of General Fixed Assets - Regulatory Basis

December 31, 2020 and 2019

		<u>2020</u>	<u>2019</u>
General Fixed Assets: Land Buildings Machinery and Equipment	\$	87,660,900 18,314,600 21,273,855	87,660,900 18,314,600 19,244,443
	\$:	127,249,355	125,219,943
Investment in Fixed Assets	\$	127,249,355	125,219,943

Comparative Statement of Net Payroll and Withholdings Payable

December 31, 2020 and 2019

	<u>2020</u>	<u>2019</u>
Assets Cash		
Net Payroll	\$ 60,485	55,705
	\$ 60,485	55,705
	_	
Liabilities:		
Withholdings	\$	1,148
Due to Current Fund	 60,485	54,557
	\$ 60,485	55,705

BOROUGH OF FAIR LAWN Notes to Financial Statements Years Ended December 31, 2020 and 2019

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The GASB Codification establishes seven fund types and two account groups to be used by governmental units when reporting financial position and results of operations in accordance with accounting principles generally accepted in the United States of America (GAAP).

The financial statements of the Borough of Fair Lawn have been prepared in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division") which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the Borough accounts for its financial transactions through the following separate funds which differ from the fund structure required by GAAP.

A. Reporting Entity

The Borough of Fair Lawn (the "Fair Lawn") is organized as a Council-Manager municipality under the provisions of N.J.S.40:69A-81 et seq. The Borough is "governed by an elected Council and by an appointed Municipal Manager and by such other officers and employees as may be duly appointed. The Council shall consist of five members elected at large by voters of the municipality and shall serve for a term of four years beginning on the first day of January next following their election and that the Mayor shall be elected by the members of the Council".

GASB has issued Statement No. 14 which requires the financial reporting entity to include both the primary government and those component units for which the primary government is financially accountable. Financial accountability is defined as appointment of a voting majority of the component unit's board, and either a) the ability to impose will by the primary government, or b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the primary government.

However, the municipalities in the State of New Jersey do not prepare financial statements in accordance with GAAP and thus do not comply with all of the GASB pronouncements. The financial statements contained herein include only those boards, bodies, officers or commissions as required by NJS 40A:5-5. Accordingly, the financial statements of the Borough do not include the volunteer fire department which is considered a component unit under GAAP. Complete financial statements of the above components can be obtained by contacting the Treasurer of the respective entity.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

B. Measurement Focus, Basis of Accounting and Basis of Presentation

The Borough uses funds, as required by the Division, to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial administration by segregating transactions related to certain Borough functions or activities. An account group, on the other hand, is designed to provide accountability for certain assets and liabilities that are not recorded in those Funds.

The Borough has the following funds and account group:

<u>Current Fund</u> - This fund accounts for resources and expenditures for governmental operations of a general nature, including Federal and State grants.

<u>Trust Funds</u> - Receipts, custodianship and disbursement of funds in accordance with the purpose for which each reserve was created. The Division regulates the accounting for these funds.

<u>Animal Trust Fund</u> - This fund is used to account for fees collected from the dog and cat licenses and expenditures which are regulated by NJS 4:19-15.11.

<u>Other Trust Fund</u> - This fund is established to account for the assets and resources, which are also held by the Borough as a trustee or agent for individuals, private organizations, other governments and/or other funds. These funds include dedicated fees/proceeds collected, developer deposit and deposited funds with the Borough as collateral.

<u>Unemployment Compensation Trust Fund</u> - This fund is used to account for all unemployment compensation receipts and disbursements.

<u>Self Insurance Trust Fund</u> - This fund is used to account for worker's compensation and property and general liability claims and premiums.

<u>Council on Affordable Housing Trust</u> - This fund is used for the activities of the Council on Affordable Housing.

<u>Library Trust Fund</u> - This fund is used to account for the activities of the Library.

<u>Cafeteria Trust Fund</u> - This fund is used to account for net payroll and payroll withholdings payable to other agencies.

<u>Veteran's Affairs Trust Fund</u> - This fund is used to receive amounts to pay for the expenditures of Fair Lawn Veterans in need.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

B. Measurement Focus, Basis of Accounting and Basis of Presentation, (continued)

<u>Open Space Trust Fund</u> - This fund is used to account for dedicated municipal funds resulting from the Open Space taxes.

<u>Snow Removal Trust Fund</u> - This fund is used to address the expected costs of storms incurred by the Borough including, but not limited to, snow, ice and debris removal in accordance with N.J.S.A. 40A:4-62.1

<u>Emergency Services Volunteer Length of Service Award Plan (LOSAP) Trust Fund</u> - This fund is used to account for the cumulative amount of each participant's length of service awards, including any income, gains, losses or increases or decreases in market value attributable to the investment of the participant's length of service awards.

<u>General Capital Fund</u> - This fund is used to account for the receipt and disbursement of funds used for acquisition or improvement of general capital facilities, other than those acquired in the Current Fund.

<u>Water Utility Operating Fund</u> – This fund is used to account for all revenues and expenditures applicable to the operations of the water department.

<u>Water Utility Capital Fund</u> – This fund is used to account for financial resources to be used for the acquisition or improvement of water capital facilities. The major resources are derived from the issuance of debt.

<u>Payroll Account</u> – This account is used for all net payroll checks distributed to employees.

General Fixed Assets Account Group - To account for all fixed assets of the Borough. The Borough's infrastructure is not reported in the group.

Basis of Accounting

A modified accrual basis of accounting is followed by the Borough of Fair Lawn. Under this method of accounting revenues, except State/Federal Aid, are recognized when received and expenditures are recorded, when incurred. The accounting principles and practices prescribed for municipalities by the Division differ in certain respects from accounting principles generally accepted in the United States of America (GAAP) applicable to local government units. The more significant differences are as follows:

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

B. Measurement Focus, Basis of Accounting and Basis of Presentation, (continued)

<u>Property Tax Revenues</u> - Real property taxes are assessed locally, based upon the assessed value of the property. The tax bill includes a levy for Municipal, County, and School purposes. The bills are mailed annually in June for that calendar year's levy. Taxes are payable in four quarterly installments on February 1, May 1, August 1, and November 1. The amounts of the first and second installments are determined as one quarter of the total tax levied against the property for the preceding year. The installment due the third and fourth quarters is determined by taking the current year levy less the amount previously charged for the first and second installments, with the remainder being divided equally. If unpaid on these dates, the amount due becomes delinquent and subject to interest at 8% per annum, or 18% on any delinquency amount in excess of \$1,500. The school levy is turned over to the Board of Education as expenditures are incurred, and the balance, if any, must be transferred as of June 30, of each fiscal year. County taxes are paid quarterly on February 15, May 15, August 15 and November 15, to the County by the Borough. When unpaid taxes or any municipal lien, or part thereof, on real property, remains in arrears on the 11th day of the 11th month of the current calendar year levy when the same became in arrears, the collector in the municipality shall subject to the provisions of the New Jersey Statutes enforce the lien by placing the property on a tax sale. Annual in rem tax foreclosure proceedings are instituted to enforce the tax collection or acquisition of title to the property by the Borough. In accordance with the accounting principles prescribed by the State of New Jersey, current and delinquent taxes are realized as revenue when collected. Since delinquent taxes and liens are fully reserved, no provision has been made to estimate that portion of the taxes receivable and tax title liens that are uncollectible. GAAP requires property tax revenues to be recognized in the accounting period when they become susceptible to accrual, reduced by an allowance for doubtful accounts.

<u>Miscellaneous Revenues</u> - Miscellaneous revenues are recognized on a cash basis. Receivables for the miscellaneous items that are susceptible to accrual are recorded with offsetting reserves on the balance sheet of the Borough's Current Fund and Water Utility Operating Fund. GAAP requires such revenues to be recognized in the accounting period when they become susceptible to accrual.

<u>Grant Revenues</u> - Federal and State grants, entitlements or shared revenues received for purposes normally financed through the Current Fund are recognized when anticipated in the Borough's budget. GAAP requires such revenues to be recognized in the accounting period when they become susceptible to accrual.

<u>Budgets and Budgetary Accounting</u> - An annual budget is required to be adopted and integrated into the accounting system to provide budgetary control over revenues and expenditures for the Current Fund and Water Utility Fund. Budget amounts presented in the accompanying financial statements represent amounts adopted by the Borough and approved by the State Division of Local Government Services per N.J.S.A. 40A:4 et seq.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

B. Measurement Focus, Basis of Accounting and Basis of Presentation, (continued)

The Borough is not required to adopt budgets for the following funds:

General Capital Fund Trust Fund Water Utility Capital Fund

The governing body shall introduce and approve the annual budget not later than February 10, of the fiscal year. The budget shall be adopted not later than March 20, and prior to adoption must be certified by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. The Director of the Division of Local Government Services, with the approval of the Local Finance Board may extend the introduction and approval and adoption dates of the municipal budget. The budget is prepared by fund, function, activity and line item (salary or other expense) and includes information on the previous year. The legal level of control for appropriations is exercised at the individual line item level for all operating budgets adopted. Emergency appropriations, those made after the adoption of the budget and determination of the tax rate, may be authorized by the governing body of the municipality.

During the years ended December 31, 2020 and 2019, the Governing Body approved additional revenues and appropriations of \$388,567 and \$147,212, respectively, in accordance with N.J.S.A. 40A:4-87. In addition, several budget transfers were approved by the Governing Body in 2020 and 2019.

Expenditures - Are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when an amount is encumbered for goods or services through the issuance of a purchase order in conjunction with an encumbrance accounting system. Outstanding encumbrances at December 31, are reported as a cash liability in the financial statements. Unexpended or uncommitted appropriations, at December 31, are reported as expenditures through the establishment of appropriation reserves unless canceled by the governing body. GAAP requires expenditures to be recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which should be recognized when due.

<u>Encumbrances</u> - Contractual orders outstanding at December 31, are reported as expenditures through the establishment of an encumbrance payable. Encumbrances do not constitute expenditures under GAAP.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

B. Measurement Focus, Basis of Accounting and Basis of Presentation, (continued)

<u>Appropriation Reserves</u> - Are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments or contracts incurred during the preceding year. Lapsed appropriation reserves are recorded as additions to income. Appropriation reserves do not exist under GAAP.

<u>Compensated Absences</u> - Expenditures relating to obligations for unused vested accumulated vacation and sick pay are not recorded until paid. GAAP requires that the amount that would normally be liquidated with expendable available financial resources be recorded as an expenditure in the operating funds and the remaining obligations be recorded as a long-term obligation.

<u>Property Acquired for Taxes</u> - Is recorded in the Current Fund at the assessed valuation when such property was acquired and fully reserved. GAAP requires such property to be recorded in the General Fixed Assets Account Group at market value on the date of acquisition.

<u>Interfunds</u> - Interfund receivables in the Current Fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves. GAAP does not require the establishment of an offsetting reserve.

<u>Inventories</u> - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various balance sheets.

<u>Cash and Investments</u> - Cash includes amounts in demand deposits as well as short-term investments with a maturity date within one year of the date acquired by the government. Investments are stated at fair value which approximates cost and are limited by N.J.S.A. 40A:5-15.1(a).

<u>Deferred Charges to Future Taxation Funded and Unfunded</u> - Upon the authorization of capital projects, the Borough establishes deferred charges for the costs of the capital projects to be raised by future taxation. Funded deferred charges relate to permanent debt issued, whereas unfunded deferred charges relate to temporary or nonfunding of the authorized cost of capital projects. According to N.J.S.A. 40A:2-4, the Borough may levy taxes on all taxable property within the local unit to repay the debt. Annually, the Borough raises the debt requirements for that particular year in the current budget. As the funds are raised by taxation, the deferred charges are reduced.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

B. Measurement Focus, Basis of Accounting and Basis of Presentation, (continued)

<u>General Fixed Assets</u> - The Borough of Fair Lawn has developed a fixed assets accounting and reporting system, as promulgated by the Division of Local Government Services, which differs in certain respects from generally accepted accounting principles.

Fixed assets used in governmental operations (general fixed assets) are accounted for in the General Fixed Assets Account Group. Public domain ("infrastructure") general fixed assets consisting of certain improvements other than buildings, such as roads, bridges, curbs and gutters, streets and sidewalks and drainage systems are not capitalized.

Fixed assets acquired by the Water Utility Fund are capitalized as Fixed Capital and not depreciated.

All fixed assets are valued at historical cost or estimated historical cost if actual historical cost is not available.

No depreciation has been provided for in the financial statements.

Expenditures for construction in progress are recorded in the Capital Funds until such time as the construction is completed and put into operation.

Fixed assets acquired through grants in aid or contributed capital have not been accounted for separately.

GAAP requires that fixed assets be capitalized at historical or estimated historical cost if actual historical cost is not available.

<u>Use of Estimates</u> - The preparation of financial statements requires management of the Borough to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

<u>Comparative Data</u> - Comparative data for the prior year has been presented in the accompanying balance sheets and statements of operations in order to provide an understanding of changes in the Borough's financial position and operations. However, comparative data have not been presented in all statements because their inclusion would make certain statements unduly complex and difficult to understand.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

B. Measurement Focus, Basis of Accounting and Basis of Presentation, (continued)

Recent Accounting Pronouncements

Impact of Recently Issued Accounting Principles

Recently Issued and Adopted Accounting Pronouncements

For the year ended December 31, 2018, the Borough adopted Government Accounting Standards Board GASB Statement No. 75, Accounting and Financial Reporting for Post-Employment Benefits Other Than Pensions. This Statement applies to government employers who provided OPEB plans to their employees and basically parallels GASB Statement 68 and replaces GASB Statement 45. The Statement is effective for periods beginning after June 15, 2017. As a result of adopting this Statement, the Borough was required to measure and disclose liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures related to their post-employment benefits other than pensions. As a result of the regulatory basis of accounting previously described in Note 1, the implementation of this Statement only required financial statement disclosure. There exists no impact on the financial statements of the Borough.

For the year ended December 31, 2019, the Borough adopted GASB Statement No. 88, Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placement. The objective of this Statement is to improve consistency in the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements, and to provide financial statement users with additional essential information about debt.

C. <u>Basic Financial Statements</u>

The GASB Codification also defines the financial statements of a governmental unit to be presented in the general purpose financial statements to be in accordance with GAAP. The Borough presents the financial statements listed in the table of contents which are required by the Division and which differ from the financial statements required by GAAP. In addition, the Division requires the financial statements listed in the table of contents to be referenced to the supplementary schedules. This practice differs from GAAP.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. PENSION PLANS

Description of Plans:

Borough employees participate in one of the two contributory, defined benefit public employee retirement systems: the State of New Jersey Public Employees' Retirement System (PERS) or the State of New Jersey Police and Firemen's Retirement System (PFRS); or the Defined Contribution Retirement Program (DCRP), a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) 401(a).

Public Employees' Retirement System (PERS)

Plan Description

The State of New Jersey Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the "Division"). For additional information about the PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrpts.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS. The following represents the membership tiers for PERS:

_Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. PENSION PLANS, (continued)

a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Police and Firemens' Retirement System (PFRS)

Plan Description

The State of New Jersey Police and Firemen's Retirement System (PFRS), is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey Division of Pensions and Benefits (the "Division"). For additional information about the PFRS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrpts.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:16A. PFRS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for disability benefits, which vest after 4 years of service. The following represents the membership tiers for PFRS:

<u>Tier</u>	Definition			
1	Members who were enrolled prior to May 22, 2010			
2	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011			

3 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits are available at age 55 and are generally determined to be 2% of final compensation for each year of creditable service, as defined, up to 30 years plus 1% for each year of service in excess of 30 years. Members may seek special retirement after achieving 25 years of creditable service, in which benefits would equal 65% (Tiers 1 and 2 members) and 60% (Tier 3 members) of final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years. Members may elect deferred retirement benefits after achieving ten years of service, in which case benefits would begin at age 55 equal to 2% of final compensation for each year of service.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. PENSION PLANS, (continued)

<u>Defined Contribution Retirement Program</u>

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or PFRS, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

Contribution Requirements

The contribution policy is set by laws of the State of New Jersey and, in most retirement systems, contributions are required by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. The pension funds provide for employee contributions based on 5.5% for PERS. This amount will increase to 6.5% plus an additional 1% phased in over 7 years beginning 2012 and 8.5% for PFRS, which increased to 10% in October 2011, of the employee's annual compensation, as defined by law. Employers are required to contribute at an actuarially determined rate in all Funds. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits in the PERS and PFRS. In the PERS and PFRS, the employer contribution includes funding for post-retirement medical premiums.

The Borough's contribution to the various plans, equal to the required contributions for each year, were as follows:

<u>Year</u>	$\underline{\text{PERS}}$	<u>PFRS</u>	<u>DCRP</u>
2020	\$1,400,646	\$2,262,220	\$11,183
2019	1,422,030	2,074,497	13,274
2018	1,392,569	1,879,127	14,881

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

Contribution Requirements, (continued)

Statement No's 68 and 71 require a state or local government employer to recognize a net pension liability measured as of a date (the measurement date) no earlier than the end of its prior fiscal year. However, since the financial statements are prepared on another comprehensive basis of accounting, the net pension liability of the various pension systems is not recorded in the financial statements and is only required to be disclosed in the notes to the financial statements.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred</u> Inflows of Resources Related to Pensions

Public Employees Retirement System (PERS)

At December 31, 2020, the Borough had a liability of \$24,430,856 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating governmental entities, actuarially determined. At June 30, 2020, the Borough's proportion was 0.149814677 percent, which was an increase/(decrease) of 0.006104572 percent from its proportion measured as of June 30, 2019.

For the year ended December 31, 2020, the Borough recognized pension expense of \$1,400,646. At December 31, 2020, deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred	Deferred
	Outflows of	Inflows of
	Resources	Resources
Difference between expected and actual experience	\$444,846	\$86,398
Changes of assumptions	792,565	10,229,431
Net difference between projected and actual earnings		
on pension plan investments	835,066	
Changes in proportion and differences between the Borough's		
contributions and proportionate share of contributions	<u>1,247,892</u>	<u>1,013,269</u>
Total	<u>\$3,320,369</u>	<u>\$11,329,098</u>

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions, (continued)</u>

Public Employees Retirement System (PERS), (continued)

Amounts reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date (June 30, 2020) will be recognized as a reduction of the net pension liability in the subsequent year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions (excluding changes in proportion) will be recognized in pension expense as follows:

Year ended June 30:	
2021	\$(3,065,626)
2022	(2,794,919)
2023	(1,597,225)
2024	(645,891)
2025	(139,691)

Changes in Proportion

The previous amounts do not include employer specific deferred outflows of resources and deferred inflows of resources related to changes in proportion. These amounts should be recognized (amortized) by each employer over the average of the expected remaining service lives of all plan members, which is 5.16, 5.21, 5.63, 5.48, 5.57, 5.72 and 6.44 years for 2020, 2019, 2018, 2017, 2016, 2015 and 2014 amounts, respectively.

Additional Information

Local Group Collective balances net of nonemployer (State of New Jersey) balances at June 30, 2020 and June 30, 2019 are as follows:

	June 30, 2020	June 30, 2019
Collective deferred outflows of resources	\$2,347,583,337	\$3,149,522,616
Collective deferred inflows of resources	7,849,949,467	7,645,087,574
Collective net pension liability	16,435,616,426	18,018,482,972
Borough's Proportion	0.1498146770%	0.143710105%

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions,</u> (continued)

Public Employees Retirement System (PERS), (continued)

Actuarial Assumptions

The collective total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which rolled forward to June 30, 2020. This actuarial valuation used the following assumptions, applied to all periods in the measurement.

Inflation Rate:

Price Wage 2.75% 3.25%

Salary Increases:

Through 2026

2.00-6.00% (based on years of service)

Thereafter

3.00-7.00% (based on years of service)

Investment Rate of Return

7.00 Percent

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non- Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement based on Scale MP-2020.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred</u> Inflows of Resources Related to Pensions, (continued)

Public Employees Retirement System (PERS), (continued)

Long-Term Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions, (continued)</u>

Public Employees Retirement System (PERS), (continued)

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following presents the collective net pension liability of the participating employers as of June 30, 2020, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1 - percentage point lower or 1- percentage-point higher than the current rate:

	June 30, 2020		
	1%	At Current	1%
	Decrease	Discount Rate	Increase
	<u>6.00%</u>	<u>7.00%</u>	<u>8.00%</u>
Borough's proportionate share of			
the pension liability	\$30,804,096	\$24,430,856	\$19,022,987

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Financial Report for the State of New Jersey Public Employees Retirement System (PERS). The financial report may be accessed at www.state.nj.us/treasury/pensions.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions, (continued)</u>

Police and Firemen's Retirement System (PFRS)

At December 31, 2020, the Borough had a liability of \$29,105,949 for its proportionate share of the PFRS net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating governmental entities, actuarially determined. At June 30, 2020, the Borough's proportion was 0.225255250 percent, which was an increase/(decrease) of 0.001297595 percent from its proportion measured as of June 30, 2019.

For the year ended December 31, 2020, the Borough recognized pension expense of \$2,262,220. At December 31, 2020, deferred outflows of resources and deferred inflows of resources related to PFRS from the following sources:

	Deferred	Deferred
	Outflows of	Inflows of
	Resources	Resources
Difference in actual and expected experience	\$293,439	\$104,458
Changes of assumptions	73,245	7,803,131
Net difference between projected and actual earnings		
on pension plan investments	1,706,618	
Changes in proportion and differences between Borough		
contributions and proportionate share of contributions	1,652,040	312,484
T-4-1	eo 705 o 40	49 220 072
Total	<u>\$3,725,342</u>	<u>\$8,220,073</u>

Amounts reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date (June 30, 2020) will be recognized as a reduction of the net pension liability in the subsequent year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions (excluding changes in proportion) will be recognized in pension expense as follows:

Year ended June 30:		
2021		\$(2,722,661)
2022	•	(1,837,467)
2023		(748,045)
2024		(282,585)
2025		(243,531)

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. PENSION PLANS, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions, (continued)</u>

Police and Firemen's Retirement System, (continued)

Changes in Proportion

The previous amounts do not include employer specific deferred outflows of resources and deferred inflows of resources related to changes in proportion. These amounts should be recognized (amortized) by each employer over the average of the expected remaining service lives of all plan members, which is 5.90, 5.92, 5.73, 5.59, 5.58, 5.53 and 6.17 years for 2020, 2019, 2018, 2017, 2016, 2015 and 2014 amounts, respectively.

Additional Information

Local Group Collective balances net of nonemployer (State of New Jersey) balances at June 30, 2020 and June 30, 2019 are as follows:

	June 30, 2020	June 30, 2019
Collective deferred outflows of resources	\$1,601,195,680	\$1,198,936,924
Collective deferred inflows of resources	4,191,274,402	4,874,748,912
Collective net pension liability	14,926,648,722	12,237,818,793
Borough's Proportion	0.225255500%	0.2239576546%

Actuarial Assumptions

The collective total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions:

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through all Future Years	3.25-15.25% (based on years of service)
Investment Rate of Return	7.00%

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. PENSION PLANS, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions, (continued)</u>

Police and Firemen's Retirement System, (continued)

Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 Safety Employee mortality table with a 105.6% adjustment for males and 102.5% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Safety Retiree Below-Median Income Weighted mortality table with a 96.7% adjustment for males and 96.0% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. For beneficiaries (contingent annuitants), the Pub-2010 General Retiree Below-Median Income Weighted mortality table was used, unadjusted, and with future improvement from the base year of 2010 on a generational basis. Disability rates were based on Pub-2010 Safety Disabled Retiree mortality table with a 152.0% adjustment for males and 109.3% adjustment for females, and with future improvement from the base year of 2010 on generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2013 to June 30, 2018.

Long-Term Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PFRS's target asset allocation as of June 30, 2020 are summarized in the following table:

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions, (continued)</u>

Police and Firemen's Retirement System, (continued)

	Target	Long-Term Expected Real
Asset Class	<u>Allocation</u>	Rate of Return
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions, (continued)</u>

Police and Firemen's Retirement System, (continued)

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following presents the collective net pension liability of the participating employers as of June 30, 2020, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1 - percentage point lower or 1- percentage-point higher than the current rate:

	June 30, 2020		
	1%	At Current	1%
	Decrease	Discount Rate	Increase
	<u>6.00%</u>	<u>7.00%</u>	<u>8.00%</u>
Borough's proportionate share of			
the pension liability	\$40,194,638	\$29,105,949	\$19,895,945

Special Funding Situation - PFRS

Under N.J.S.A. 43:16A-15, the Borough is responsible for their own PFRS contributions based on actuarially determined amounts, except where legislation was passed which legally obligated the State to make contributions if certain circumstances occurred. The legislation which legally obligates the State is as follows: Chapter 8, P.L. 2000, Chapter 318, P.L. 2001, Chapter 86, P.L. 2001, Chapter 511, P.L. 1991, Chapter 109, P.L. 1979, Chapter 247, P.L. 1993 and Chapter 201, P.L. 2001. The amounts contributed on behalf of the Borough by the State under this legislation is considered to be a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Accordingly, the Borough's proportionate share percentage of the net pension liability, deferred outflows and inflows determined under GASB Statement No. 68 is zero percent and the State's proportionate share is 100% for PFRS under this legislation.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 2. <u>PENSION PLANS</u>, (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions,</u> (continued)

Police and Firemen's Retirement System, (continued)

At December 31, 2020 and 2019, the State proportionate share of the net pension liability attributable to the Borough for the PFRS special funding situation is \$4,517,111 and \$4,327,701, respectively. For the years ended December 31, 2020 and 2019, the pension system has determined the State's proportionate share of the pension expense attributable to the Borough for the PFRS special funding situation is \$511,924 and \$502,843, respectively, which is more than the actual contributions the State made on behalf of the Borough of \$347,589 and \$291,597, respectively. The State's proportionate share attributable to the Borough was developed based on actual contributions made to PFRS allocated to employers based upon covered payroll. These on-behalf contributions have not been reported on the Borough's financial statements.

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Financial Report for the State of New Jersey Public Employees Retirement System (PERS). The financial report may be accessed at www.state.nj.us/treasury/pensions.

NOTE 3. MUNICIPAL DEBT

Long-term debt as of December 31, 2020 and 2019 consisted of the following:

·	Dalamaa			Balance	Amounts Due Within
	Balance				
	Dec. 31 2019	<u>Additions</u>	<u>Reductions</u>	Dec. 31, 2020	<u>One Year</u>
Bonds Payable:					
General Obligation Debt	\$17,331,000	\$	\$1,985,000	\$15,346,000	\$1,938,000
Water Utility Obligation Debt	5,029,000		440,000	4,589,000	<u>457,000</u>
Total Bonds Payable	22,360,000		2,425,000	19,935,000	2,395,000
Other Liabilities:					
Capital Leases Payable	8,430,000		450,000	7,980,000	460,000
Compensated Absences Payable	1,582,650	258,395	167,924	1,673,121	
Total Other Liabilities	10,012,650	258,395	617,924	9,653,121	460,000
	\$32,372,650	<u>\$258,395</u>	<u>\$3,042,924</u>	<u>\$29,588,121</u>	<u>\$2,855,000</u>

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 3. MUNICIPAL DEBT, (continued)

	Balance			Balance	Amounts Due Within
	Dec. 31 2018	Additions	Reductions	Dec. 31, 2019	One Year
Bonds Payable:	<u>DCC, 31 2018</u>	Additions	Reductions	Dec. 31, 2019	One real
General Obligation Debt	\$19,251,000	\$	\$1,920,000	\$17,331,000	\$1,985,000
Water Utility Obligation Debt	5,454,000		425,000	5,029,000	440,000
Total Bonds Payable	24,705,000		2,345,000	22,360,000	2,425,000
Other Liabilities:					
Capital Leases Payable	8,865,000		435,000	8,430,000	450,000
Compensated Absences Payable	1,781,547		<u> 198,897</u>	1,582,650	,
Total Other Liabilities	10,646,547		633,897	10,012,650	450,000
	<u>\$35,351,547</u>	\$	<u>\$2,978,897</u>	<u>\$32,372,650</u>	\$2,875,000

The Local Bond Law governs the issuance of bonds and notes to finance capital expenditures. General obligation bonds have been issued for the general capital fund. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Borough are general obligation bonds, backed by the full faith and credit of the Borough. Bond anticipation notes, which are issued to temporarily finance capital projects, must be paid off within ten years and five months or retired by the issuance of bonds.

The Borough's debt is summarized as follows:

Summary of Municipal Debt (Excluding Current Operating Debt)

	Year 2020	Year 2019	Year 2018
<u>Issued:</u>			
General Bonds, Notes and Loans	\$29,446,000	\$28,396,000	\$27,941,000
Water Utility - Bonds and Notes	9,589,000	_8,329,000	6,754,000
	39,035,000	36,725,000	34,695,000
Authorized But Not Issued:			
General Bonds and Notes	5,873,952	4,395,857	4,538,803
Water Utility - Bonds and Notes	<u>3,431,767</u>	<u>4,434,767</u>	<u>2,954,689</u>
	9,305,719	_8,830,624	<u>7,493,492</u>
Total Bonds, Notes and Loans Issued			
and Authorized Not issued	48,340,719	45,555,624	42,188,492
Less deductions	<u>13,056,699</u>	12,799,699	9,744,621
Net Bonds and Notes Issued and			
Authorized But Not Issued	<u>\$35,284,020</u>	<u>\$32,755,925</u>	\$32,443,871

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 3. MUNICIPAL DEBT, (continued)

Summary of Statutory Debt Condition - Annual Debt Statement

The summarized statement of debt condition which follows is prepared in accordance with the required method of setting up the Annual Debt Statement and indicates a statutory net debt of .674% for 2020.

	Gross Debt	<u>Deductions</u>	Net Debt
School District Debt	\$46,412,000	\$46,412,000	\$0
Water Utility Debt	13,020,767	13,020,767	. 0
General Debt	<u>35,319,952</u>	35,932	<u>35,284,020</u>
	<u>\$94,752,719</u>	<u>\$59,468,699</u>	<u>\$35,284,020</u>

Net debt of \$35,284,020 divided by equalized valuation basis per N.J.S.A. 40A:2-2 as amended of \$5,232,147,402 equals .674% for 2020.

The summarized statement of debt condition which follows is prepared in accordance with the required method of setting up the Annual Debt Statement and indicates a statutory net debt of .642% for 2019.

	<u>Gross Debt</u>	<u>Deductions</u>	Net Debt
School District Debt	\$46,412,000	\$46,412,000	\$0
Water Utility Debt	12,763,767	12,763,767	0
General Debt	32,791,857	<u>35,932</u>	<u>32,755,925</u>
	<u>\$91,967,624</u>	<u>\$59,211,699</u>	<u>\$32,755,925</u>

Net debt of \$32,755,925 divided by equalized valuation basis per N.J.S.A. 40A:2-2 as amended of \$5,099,931,766 equals .642% for 2019.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 3. MUNICIPAL DEBT, (continued)

Borrowing Power Available Under N.J.S.A. 40A:2-6 as Amended

	<u>2020</u>	<u>2019</u>
3 ½% of Equalized Valuation Basis (Municipal)	\$183,125,159	\$178,497,612
Net Debt	<u>35,284,020</u>	32,755,925
Remaining Borrowing Power	<u>\$147,841,139</u>	<u>\$145,741,687</u>

Calculation of "Self-Liquidating Purpose", Water Utility Per N.J.S.A. 40A:2-45

	<u>2020</u>	<u>2019</u>
Cash receipts from fees, rents or other charges for year	\$8,196,348	\$8,371,797
Deductions:		
Operating and Maintenance Cost	6,606,500	6,507,000
Debt Service per Water Account	611,822	<u>587,059</u>
Total Deductions	7,218,322	<u>7,094,059</u>
Excess in Revenue - "Self Liquidating"	<u>\$978,026</u>	<u>\$1,277,738</u>

The Borough's long-term debt consisted of the following at December 31, 2020 and 2019:

Paid by Current Fund:

General Obligation Bonds	<u>2020</u>	<u>2019</u>
\$13,415,000, 2001 Bonds due in annual installments of \$550,000 to \$1,250,000 through December 2026, interest at 3.00% to 4.00%	\$	\$935,000
\$13,820,000, 2016 Bonds due in annual installments of \$700,000 to \$1,295,000 through September 2030, interest at 1.00% to 2.125%	9,545,000	10,595,000
\$5,801,000, 2017 Refunding Bonds due in annual installments of \$938,000 to \$995,000 through December 2026, interest at 3.00% to 4.00%	_5,801,000	_5,801,000
Total General Serial Bonds	15,346,000	17,331,000

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 3. MUNICIPAL DEBT, (continued)

Paid by Water Utility Fund:

Water Utility Serial Bonds	<u>2020</u>	<u>2019</u>
\$2,245,000, 2010 Bonds due in annual installments of \$105,000 to \$200,000 through December 2022, interest at 3.000% to 3.500%	\$	\$200,000
\$5,065,000, 2016 Bonds due in annual installments of \$200,000 to \$350,000 through September 2033, interest at 1.000% to 2.375%	4,185,000	4,425,000
\$404,000, 2017 Refunding Bonds due in installments of \$202,000 through December 2022, interest at 3.00%	404,000	404,000
Total Water Utility Bonds	4,589,000	5,029,000
Total Serial Bonds	<u>\$19,935,000</u>	\$22,360,000

Aggregate debt service requirements are as follows:

		General Capital		Water Utility Capital	
Year	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2021	2,890,419	1,938,000	396,099	457,000	99,320
2022	2,536,119	1,648,000	347,959	452,000	88,160
2023	2,317,619	1,660,000	305,519	275,000	77,100
2024	2,299,319	1,665,000	262,719	300,000	71,600
2025	2,295,719	1,695,000	210,119	325,000	65,600
2026-2030	9,114,994	6,740,000	417,894	1,730,000	227,100
2031-2033	1,098,563			1,050,000	48,563
	<u>\$22,552,752</u>	<u>\$15,346,000</u>	<u>\$1,940,309</u>	<u>\$4,589,000</u>	<u>\$677,443</u>

General capital serial bonds are direct obligations of the Borough for which its full faith and credit are pledged, and are payable from taxes levied on all taxable property located within the Borough.

At December 31, 2020 the Borough had authorized but not issued debt as follows:

General Capital Fund \$5,873,952 Water Utility Capital Fund 3,431,767

BOROUGH OF FAIR LAWN Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 4. <u>CAPITAL LEASES PAYABLE</u>

In 2004, the Borough authorized the execution of an agreement with the Bergen County Improvement Authority for the leasing of certain capital acquisitions for the Recreation Center Project (the "Lease Payments"). In 2012, the lease was refinanced resulting in a new payment schedule. The lease term is based on the useful bond life of each particular item. The lease payments consist of basic rent, which is comprised of principal and variable interest ranging from 1.5% to 5%. The following schedule presents the remaining lease payments at December 31, 2020:

Year	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
2021	781,475	460,000	321,475
2022	782,275	470,000	312,275
2023	782,875	480,000	302,875
2024	782,675	490,000	292,675
2025	781,650	500,000	281,650
2026-2030	3,905,750	2,810,000	1,095,750
2031-2034	3,125,000	2,770,000	355,000
	<u>\$10,941,700</u>	<u>\$7,980,000</u>	<u>\$2,961,700</u>

NOTE 5. BOND ANTICIPATION NOTES

The Borough issues bond anticipation notes to temporarily fund various capital projects prior to the issuance of serial bonds. The term of the notes cannot exceed one year but the notes may be renewed from time to time for a period not exceeding one year. Generally, such notes must be paid no later than the first day of the fifth month following the close of the tenth anniversary of the date of the original note. The State of New Jersey also prescribes that on or before the third anniversary date of the original note a payment of an amount at least equal to the first legally payable installment of the bonds in anticipation of which such notes were issued be paid or retired. A second and third legal installment must be paid if the notes are to be renewed beyond the fourth and fifth anniversary date of the original issuance.

As of December 31, 2020 and 2019, the Borough had \$14,100,000 and \$11,065,000, respectively, in outstanding General Capital bond anticipation notes. The Borough also had \$5,000,000 and \$3,300,000, respectively, in outstanding Water Utility bond anticipation notes as of December 31, 2020 and 2019.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 5. BOND ANTICIPATION NOTES, (continued)

The following activity related to bond anticipation notes occurred during the calendar years ended December 31, 2020 and 2019.

<u>2020</u>	Beginning Balance	Additions	Reductions	Ending <u>Balance</u>
General Capital Notes Payable: Jefferies, LLC Water and Sewer Utility Notes Payable: Jefferies, LLC	\$11,065,000 11,065,000 3,300,000 3,300,000	\$14,100,000 14,100,000 5,000,000 5,000,000	\$11,065,000 11,065,000 3,300,000 3,300,000	\$14,100,000 14,100,000 5,000,000 5,000,000
	<u>\$14,365,000</u>	<u>\$19,100,000</u>	<u>\$14,365,000</u>	<u>\$19,100,000</u>
<u>2019</u>	Beginning Balance	Additions	Reductions	Ending <u>Balance</u>
General Capital Notes Payable:		• • • • • • • • • •		
Jefferies, LLC	\$	\$11,065,000	\$	\$11,065,000
TD Securities	8,690,000 8,690,000	11,065,000	8,690,000 8,690,000	11,065,000
Water and Sewer Utility Notes Payable:		11,000,000		
Jefferies, LLC		3,300,000		3,300,000
TD Securities	1,300,000 1,300,000	3,300,000	1,300,000 1,300,000	3,300,000
	<u>\$9,990,000</u>	<u>\$14,365,000</u>	<u>\$9,990,000</u>	<u>\$14,365,000</u>

NOTE 6. FUND BALANCE APPROPRIATED

The fund balances at December 31, 2020 which have been appropriated as revenue in the 2021 budgets are as follows:

Current Fund \$6,125,000 Water Utility Operating Fund 1,700,640

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 7. ACCRUED SICK AND VACATION BENEFITS

The Borough permits employees to accrue (with certain restrictions) unused vacation and sick pay, which may be taken as time off or paid at a later date at an agreed-upon rate. It is estimated that the current cost of such unpaid compensation at December 31, 2020 and 2019 would approximate \$1,673,121 and \$1,582,650, respectively. These amounts are not reported either as an expenditure or liability. A reserve was established in prior years for purposes of paying terminal leave benefits and is reflected herein on Exhibit A-17. The reserve balance as of December 31, 2020 and 2019 was the sum of \$2,215,076 and \$2,215,076, respectively.

NOTE 8. CASH, CASH EQUIVALENTS AND INVESTMENTS

Cash

Custodial Credit Risk - Deposits

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Borough's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 40A:5-15.1(a) that are treated as cash equivalents. As of December 31, 2020 and 2019, \$115,600 and \$115,128 of the Borough's bank balance of \$72,773,955 and \$69,299,192, respectively, were exposed to custodial credit risk.

Investments

Investment Rate Risk

The Borough does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statutes 40A:5-15.1(a) limits the length of time for most investments to 397 days.

Credit Risk

New Jersey Statutes 40A:5-15.1(a) limits municipal investments to those specified in the Statutes. The type of allowance investments are Bonds of the United States of America, bonds or other obligations of the towns or bonds or other obligations of the local unit or units within which the town is located: obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 8. CASH, CASH EQUIVALENTS AND INVESTMENTS, (continued)

Concentration of Credit Risk

The Borough places no limit on the amount the Borough may invest in any one issuer.

Unaudited Investments

As more fully described in Note 14, the Borough has created a Length of Service Award Program (LOSAP) for emergency service volunteers. The LOSAP investments are similar to those allowed in a deferred compensation program as specified in NJSA 43:15B-1 et. seq. except that all investments are retained in the name of the Borough. All investments are valued at fair value. In accordance with NJAC 5:30-14.37, the investments are maintained by Variable Annuity Life Insurance Company (VALIC), which is an authorized provider approved by the Division of Local Government Services. The balance in the account on December 31, 2020 and 2019 amounted to \$2,009,742 and \$1,677,592, respectively.

The following investments represent 5% or more of the total invested with VALIC on December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Fixed Account Plus	\$142,125	\$128,542
Health Sciences Fund	126,057	110,550
Mid Cap Value Fund	107,485	99,895
Money Market I Fund	213,144	185,840
Science & Technology Fund	138,236	95,025
Vanguard Lifestrategy - Growth	284,285	260,092
All Others	998,410	<u>797,648</u>
Total	<u>\$2,009,742</u>	<u>\$1,677,592</u>

NOTE 9. LITIGATION

The Borough is a defendant in various legal proceedings. These cases, if decided against the Borough, would either be funded by insurance or raised by future taxation. The Borough expects such amounts, if any, to be immaterial.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 10. FIXED ASSETS

The following is a summary of changes in the General Fixed Assets Account Group for the years ended December 31, 2020 and 2019:

	Restated Balance Dec. 31, 2019	Additions	Retirements	Balance Dec. 31, 2020
Land Buildings and Building Improvement Machinery and Equipment	\$87,660,900 18,314,600 19,244,443 <u>\$125,219,943</u>	\$ <u>2,433,272</u> <u>\$2,433,272</u>	\$ <u>403,860</u> <u>\$403,860</u>	\$87,660,900 18,314,600 21,273,855 \$127,249,355
	Restated Balance Dec. 31, 2018	<u>Additions</u>	Retirements	Balance Dec. 31, 2019
Land Buildings and Building Improvement Machinery and Equipment	\$87,660,900 18,314,600 18,142,273 \$124,117,773	\$ _1,770,557 \$1,770,557	\$ _668,387 \$668,387	\$87,660,900 18,314,600 <u>19,244,443</u> <u>\$125,219,943</u>

NOTE 11. INTERFUND BALANCES AND ACTIVITY

Balances due to/from other funds at December 31, 2020 consist of the following:

\$	2,350	Due to the Current Fund from the Federal and State Grant Fund for reimbursement for expenses paid.
	23,892	Due to the Current Fund from the Animal Control Trust Fund for interest earned on investments and statutory excess.
	6,364	Due to the Current Fund from the Other Trust Fund for interest earned on investments.
	909	Due to the Current Fund from the Human Services Trust Fund for interest earned on investments.
	3,386	Due to the Current Fund from the Unemployment Trust Fund for interest earned on investments.
2	,525,772	Due to the Current Fund from the General Capital Fund for reimbursement for expenditures paid and interest earned on investments.
2.	999,099	Due to the Current Fund from the Water Utility Operating Fund for cash advanced.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 11. INTERFUND BALANCES AND ACTIVITY, (continued)

21,166	Due to the Current Fund from the Health Benefits Trust Fund for interest earned on investments.
21,709	Due to the Liability-Self Insurance Fund from the Current Fund for interest earned on investments.
2,500,000	Due to the Current Fund from the Water Utility Capital Fund for cash advanced.
14,209	Due to the Current Fund from the Workers Compensation Fund for interest earned on investments.
169	Due to the Current Fund from the Cafeteria Plan Trust Fund for interest earned on investments.
98	Due to the Current Fund from the Veterans Affair Trust for interest earned on investments.
60,485	Due to the Current Fund from the Payroll Fund for interest earned on investments and excess funds in the account.
71	Due to the Current Fund from the Developers Trust Fund for interest earned on investments.
9,681	Due to the Water Utility Operating Fund from the Water Utility Capital Fund for interest earned on investments.
\$8.189.360	

\$8,189,360

It is anticipated that all interfunds will be liquidated during the fiscal year.

NOTE 12. RISK MANAGEMENT

The Borough is exposed to various risks of loss related to general liability, automobile coverage, damage and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Borough has obtained insurance coverage to guard against these events which will provide minimum exposure to the Borough should they occur. During the 2020 calendar year, the Borough did not incur claims in excess of their coverage and the amount of coverage did not significantly decrease.

The Borough of Fair Lawn is a member of the Bergen County Joint Insurance Fund (the "Fund"). The Fund provides its' members with Liability, Property, Worker's Compensation, Public Official and Employer Liability and Environmental Insurance coverage. The Fund is both an insured and self-administered group of municipalities established for the purpose of insuring against property damage, general liability, motor vehicle and equipment liability and worker's compensation. The coverage amounts are on file with the Borough.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 12. RISK MANAGEMENT, (continued)

The relationship between the Borough and respective insurance funds is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Borough is contractually obligated to make all annual and supplementary contributions to insurance funds, to report claims on a timely basis, cooperate with the management of the Fund, its' claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures to fund any deficit of the insurance funds attributable to a membership year during which they were a member.

The funds provide its' members with risk management services, including the defense of and settlement of claims, and established reasonable and necessary loss reduction and prevention procedures to be followed by the members.

The Borough maintains self-insurance programs for general liability and worker's compensation for claims arising prior to coverage with the Fund with the following provision as to losses:

Workers' Compensation:

The Borough can pay no more than \$100,000 for any one accident or occurrence. Above that amount, insurance coverage in the Municipal Excess Liability Fund and the Bergen County Municipal Joint Fund will pay further benefits to the extent of \$9,900,000.

Processing of workers' compensation claims are administered by Bergen Risk Managers, Inc.

General Liability:

The Borough can pay no more than \$100,000 for any one accident or occurrence. Above that amount, insurance coverage in the Municipal Excess Liability Fund and the Bergen County Municipal Joint Fund will pay further benefits to the extent of \$9,900,000.

Processing of general liability claims are administered by Bergen Risk Managers, Inc.

Claims were tested to the extent of amount of payment. Accuracy of the claims are necessarily placed on the reliance of Borough personnel.

There has been no provisions included in the financial statements for claims incurred but not reported as of December 31, 2020.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 12. <u>RISK MANAGEMENT</u>, (continued)

An audited summary of the general liability, health benefits plan, and worker's compensation fund held by the insurance agent is detailed as follows:

	4		Health
	Workers'		Benefits
	Compensation	Self-Insurance	Plan
	Trust Fund	Trust Fund	Trust Fund
Balance - December 31, 2019	\$2,405,434	\$3,542,112	\$4,278,967
Receipts	747,436	1,031,258	700,049
Disbursements	559,139	<u>698,801</u>	2,000,000
Balance - December 31, 2020	\$2,593,731	\$3,874,569	\$2,979,016
,			
			Health
	Workers'		Benefits
	Compensation	Self-Insurance	Plan
	Trust Fund	Trust Fund	Trust Fund
	a i sero a ware	A COST A CHILL	<u> </u>
Balance - December 31, 2018	\$2,105,548	\$3,115,591	\$4,278,903
Receipts	886,127	1,215,895	64
Disbursements	586,241		
Balance - December 31, 2019	\$2,405,434	\$3,542,112	\$4,278,967

NOTE 13. OTHER POST EMPLOYMENT BENEFITS (OPEB)

In addition to the pension described in Note 2, the Borough provides post employment health care benefits as part of the State Health Benefits Local Government Retired Employments Plan.

General Information about the OPEB Plan

The State Health Benefit Local Government Retired Employees Plan (the Plan) is a cost-sharing multiple-employer defined benefit other postemployment benefit (OPEB) plan with a special funding situation. It covers employees of local government employers that have adopted a resolution to participate in the Plan. The plan meets the definition of an equivalent arrangement as defined in paragraph 4 of GASB Statement No. 75, Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions (GASB Statement No. 75); therefore, assets are accumulated to pay associated benefits. For additional information about the Plan, please refer to the State of New Jersey (the State), Division of Pensions and Benefits' (the Division) Comprehensive Annual Financial Report (CAFR), which can be found at https://www.state.nj.us/treasury/pensions/financial-reports.shtml.

Notes to Financial Statements
Years Ended December 31, 2020 and 2019
(continued)

NOTE 13. OTHER POST EMPLOYMENT BENEFITS (OPEB), (continued)

The Plan provides medical and prescription drug to retirees and their covered dependents of the employers. Under the provisions of Chapter 88, P.L. 1974 and Chapter 48, P.L. 1999, local government employers electing to provide postretirement medical coverage to their employees must file a resolution with the Division. Under Chapter 88, local employers elect to provide benefit coverage based on the eligibility rules and regulations promulgated by the State Health Benefits Commission. Chapter 48 allows local employers to establish their own age and service eligibility for employer paid health benefits coverage for retired employees. Under Chapter 48, the employer may assume the cost of postretirement medical coverage for employees and their dependents who: 1) retired on a disability pension; or 2) retired with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 3) retired and reached the age of 65 with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 4) retired and reached age 62 with at least 15 years of service with the employer. Further, the law provides that the employer paid obligations for retiree coverage may be determined by means of a collective negotiations agreement.

In accordance with Chapter 330, P.L. 1997, which is codified in N.J.S.A. 52:14-17.32i, the State provides medical and prescription coverage to local police officers and firefighters, who retire with 25 years of service or on a disability from an employer who does not provide postretirement medical coverage. Local employers were required to file a resolution with the Division in order for their employees to qualify for State-paid retiree health benefits coverage under Chapter 330. The State also provides funding for retiree health benefits to survivors of local police officers and firefighters who die in the line of duty under Chapter 271, P.L. 1989.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provides they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

Total OPEB Liability

The following other post employment benefit information is as of June 30, 2019 which is the latest information available. This information is eighteen months prior to December 31, 2020. GASB Statement No. 75 requires that the information be no more than twelve months prior to the employer's fiscal year end. No modification of the Independent Auditor's Report is being made since the Division of Local Government Services, Department of Community Affairs, State of New Jersey, is permitting the regulatory basis financial statements of Municipal, County and Library's to be issued with unmodified opinion's until such time current other post employment benefit information is available.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 13. OTHER POST EMPLOYMENT BENEFITS (OPEB), (continued)

At December 31, 2019, the Borough had a liability of \$29,555,631 for its proportionate share of the non-special funding net OPEB liability. The net OPEB liability was measured as of June 30, 2019 and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date. The Borough's proportion of the net OPEB liability was based on a projection of the Borough's long-term share of contributions to the OPEB plan relative to the projected contributions of all participating employers a in the plan. At June 30, 2019, the Borough's proportion was 0.218186 percent.

For the year ended December 31, 2019, the Borough recognized OPEB expense of \$(1,403,612). At December 31, 2019, deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of <u>Resources</u>	Deferred Inflows of Resources
Difference between expected and actual experience Changes of assumptions Net difference between projected and actual earnings	\$	\$8,643,218 10,473,858
on OPEB plan investment Changes in proportion	24,346 <u>358,888</u>	<u> 7,027,606</u>
Total	<u>\$383,234</u>	<u>\$26,144,682</u>

Amounts reported as deferred outflows of resources related to OPEB resulting from contributions subsequent to the measurement date will be recognized as a reduction of the OPEB liability in the subsequent year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB (excluding changes in proportion) will be recognized in OPEB expense as follows:

Year ended June 30:	
2020	\$(3,109,590)
2021	(3,109,590)
2022	(3,111,499)
2023	(3,114,583)
2024	(3,117,402)
Thereafter	(3,530,067)

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 13. OTHER POST EMPLOYMENT BENEFITS (OPEB), (continued)

Changes in Proportion

The previous amounts do not include employer specific deferred outflows of resources and deferred inflows of resources related to changes in proportion. These amounts should be recognized (amortized) by each employer over the average of the expected remaining service lives of all plan members, which is 8.05, 8.14 and 8.04 years for 2019, 2018 and 2017 amounts, respectively.

Actual Assumptions and Other Inputs

The total OPEB liability for the June 30, 2019 measurement date was determined by an actuarial valuation as of July 1, 2018, which rolled forward to June 30, 2019. The total OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2016, which was rolled forward to June 30, 2018. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

2.50% Inflation rate

Salary increases*:

Public Employees' Retirement System (PERS)

Initial fiscal year applied

Rate through 2026

Rate thereafter Police and Firemen's Retirement System (PFRS)

Rate for all future years

Mortality:

PERS

Pub-2010 General classification headcount weighted mortality with fully generational mortality improvement projections from the central year using Scale MP-2019

2.00% to 6.00%

3.00% to 7.00%

3.25% to 15.25%

Pub-2010 Safety classification headcount weighted mortality with fully generational mortality improvement projections from the central year using Scale MP-2019

PFRS

100% of active members are considered to participate in the Plan upon retirement.

^{*} Salary increases are based on years of service within the respective plan.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 13. OTHER POST EMPLOYMENT BENEFITS (OPEB), (continued)

Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend is initially 5.7% and decreases to a 4.5% long-term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2020 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.5% and decreases to a 4.5% long-term trend rate after eight years.

Discount Rate

The discount rate for June 30, 2019 and 2018 was 3.50% and 3.87%, respectively. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less that the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Sensitivity of Net OPEB Liability to Changes in the Discount Rate

The following presents the Borough's proportionate share of the net OPEB liability as of June 30, as well as what the Borough's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1 percentage point higher than the current rate:

	June 30, 2019		
	1%	At Current	1%
	Decrease	Discount Rate	Increase
	<u>2.50%</u>	<u>3.50%</u>	<u>4.50%</u>
Borough's proportionate share of			
Net OPEB liability	\$34,173,828	\$29,555,631	\$25,802,735

Sensitivity of Net OPEB Liability to Changes in the Healthcare Trend Rates:

The following presents the Borough's proportionate share of the net OPEB liability as of June 30, as well as what the Borough's proportionate share of the net OPEB liability would be if it were calculated using a healthcare trend rate that is 1-percentage point lower or 1 percentage point higher than the current rate:

	June 30, 2019		
	1%	Healthcare Cost	1%
	<u>Decrease</u>	Trend Rate	<u>Increase</u>
Borough's proportionate share of			
Net OPEB liability	\$24,941,310	\$29,555,631	\$45,016,920

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 13. OTHER POST EMPLOYMENT BENEFITS (OPEB), (continued)

Special Funding Situation PFRS

Under Chapter 330, P.L. 1997, the State shall pay the premium or periodic charges for the qualified local police and firefighter retirees and dependents equal to 80 percent of the premium or periodic charge for the category of coverage elected by the qualified retiree under the State managed care plan or a health maintenance organization participating in the program providing the lowest premium or periodic charge. The State also provides funding for retiree health benefits to survivors of local police officers and firefighters who die in the line of duty under chapter 271, P.L. 1989.

Therefore, these employers are considered to be in a special funding situation as defined by GASB Statement No. 75 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute under this legislation directly to the plan, there is no net OPEB liability, deferred outflows of resources or deferred inflows of resources to report in the financial statements of the local participating employers related to this legislation.

At December 31, 2019, the State's proportionate share of the net OPEB liability attributable to the Borough for the PFRS special funding situation is \$12,418,611 and the State's proportionate share of the OPEB expense for the PFRS special funding situation is \$164,612.

NOTE 14. TAXES COLLECTED IN ADVANCE

Taxes collected in advance are recorded as cash liabilities in the financial statements. Following is a comparison of the liability for the previous two years:

	Balance Dec 31, 2020	Balance Dec 31, 2019
Prepaid Taxes	<u>\$980,965</u>	<u>\$704,939</u>
Cash Liability for Taxes Collected in Advance	<u>\$980,965</u>	<u>\$704,939</u>

NOTE 15. EMERGENCY SERVICES VOLUNTEER LENGTH OF SERVICE AWARD PLAN (LOSAP) (UNAUDITED)

On November 11, 2001, the Division of Local Government Services approved the Borough's LOSAP plan, provided by Variable Annuity Life Insurance Company. The purpose of this plan is to enhance the Borough's ability to retain and recruit volunteer firefighters and volunteer members of emergency service squads.

Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 15. EMERGENCY SERVICES VOLUNTEER LENGTH OF SERVICE AWARD PLAN (LOSAP) (UNAUDITED), (continued)

The Variable Annuity Life Insurance Company will provide for the benefit of participants, a multifund variable annuity contract as its funding vehicle. The plan shall provide for a fixed annual contribution of \$600 to each eligible volunteer who accumulates a minimum of 100 service points based on criteria established by Borough Ordinance No. 1817-00. In addition, the ordinance provides for service credits of \$100 per year for up to five prior years of eligible volunteer service. The amount of the LOSAP award cannot exceed \$600 annually, subject to periodic increases as permitted by N.J.A.C. 5:30-14.9. The Borough's contribution shall be included in the current years budget.

All amounts awarded under a length of service award plan shall remain the asset of the sponsoring agency; the obligation of the sponsoring agency to participating volunteers shall be contractual only; and no preferred or special interest in the awards made shall accrue to such participants. Such money shall be subject to the claims of the sponsoring agency's general creditors until distributed to any or all participants.

We have reviewed the plan for the year ended December 31, 2020 in accordance with the American Institute of Certified Public Accountants (AICPA) Statement on Standards for Accounting and Review Services.

NOTE 16. OTHER MATTERS

On March 9, 2020 Governor Phil Murphy signed Executive Order No. 103 that declared a State of Emergency and Public Health Emergency across all 21 counties in New Jersey in response to address the novel coronavirus (COVID-19) outbreak. At the time of this report, the State of Emergency and Public Health Emergency remains in effect. In efforts to reduce the spread of the virus, many companies and organizations have either reduced staff or closed down, thus creating a potential financial dilemma among many of the taxpayers of the Borough of Fair Lawn. The Borough has identified several risks as a result of the pandemic, including possible delays in the collection of real estate taxes and swim pool membership fees, revenue shortfalls in general permit revenue and cash flow shortages as a result of these delayed collections and increased health emergency costs. During 2020, the Borough received reimbursement of health emergency costs associated with the pandemic from FEMA and/or the Federal CARES Act funding provide to the State or County Governments.

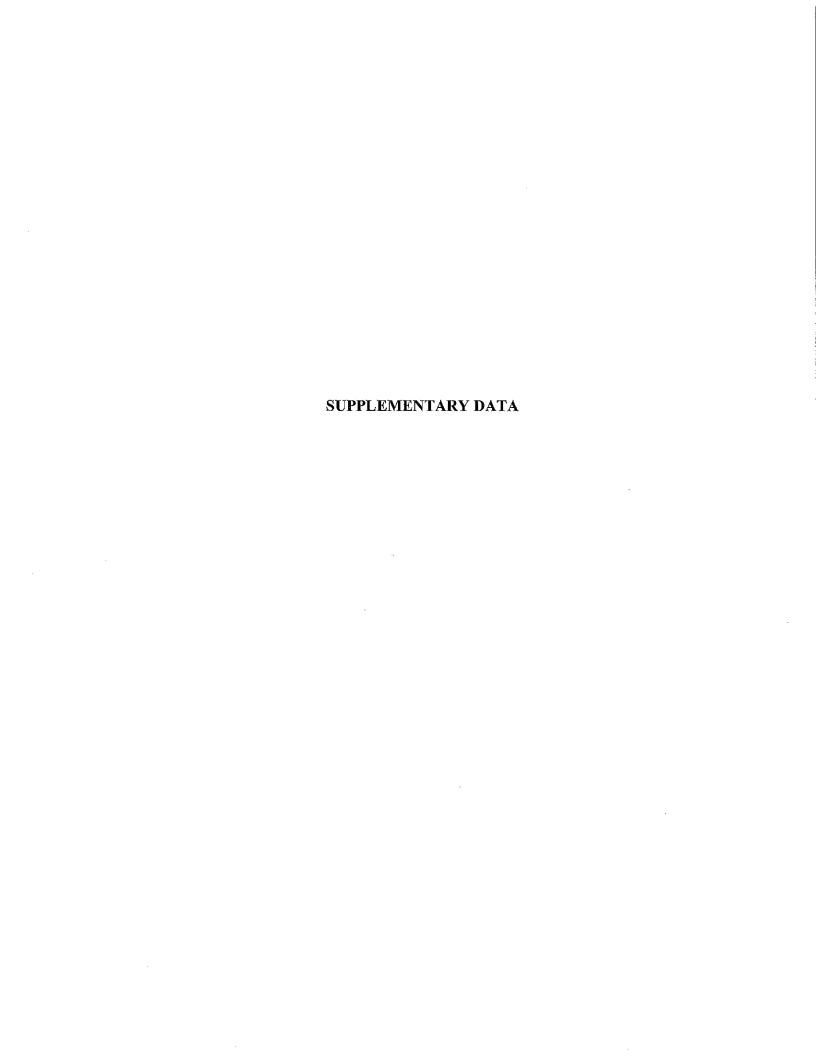
In addition, during 2020 revenues of the Borough were not materially affected.

BOROUGH OF FAIR LAWN Notes to Financial Statements Years Ended December 31, 2020 and 2019 (continued)

NOTE 17. SUBSEQUENT EVENTS

The Borough has evaluated subsequent events through July 22, 2021, the date which the financial statements were available to be issued and the following additional item was noted for disclosure:

On March 11, 2021, President Biden signed the American Rescue Plan Act of 2021 into effect. This plan, among other things, provides direct federal funding to aid county and municipal governments to help offset revenue losses and cover increased costs incurred during the coronavirus pandemic response and to make necessary investments in water, sewer or broadband infrastructure. The amount of federal aid available to the Borough of Fair Lawn is \$3,231,446.84 which will be available for use until December 31, 2024. This amount will be distributed to the Borough in two installments. The first installment within 120 days of the State receiving the funding from the Federal government and the second installment one year after the receipt of the first installment.



Supplementary Data

Officials in Office and Surety Bonds

The following officials were in office during the period under audit.

<u>Name</u>	<u>Title</u>	Type of bond
Kurt Peluso	Mayor	
Kris Krause	Councilmember	
Gail Rottenstrich	Councilmember	
Josh Reinitz	Councilmember	
Cristina Cutrone	Councilmember	
James Van Kruiningen	Borough Manager	
Karen Palermo	Finance Officer	(A)
Marilyn B. Bojanowski	Borough Clerk	(A)
Connie Graci	Tax Collector	(A)
Jason T. Shafron	Magistrate	(A)
Claire Cabibbo	Court Administrator	(A)
Judy A Verrone, Esq. of		
DeCotiis, Fitzpatrick, Cole & Giblin, LLP	Borough Attorney	
Kenneth R. Garrison	Borough Engineer	
Richard Bolan	Construction Code Official	
Liz Maresca Twiggs	Registrar of Vital Statistics	
Glen Cauwels	Chief of Police	
Carol Wagner	Health Officer	
James Graff	Superintendent of Recreation	
Adele Puccio	Director of Free Public Library	

(A)- All other employees are covered by a Faithful Performance Blanket Position Bond issued under the terms of an agreement with the Municipal Excess Joint Insurance Fund in the amount of \$1,000,000 with a \$2,500 deductible. Coverage also includes \$50,000 for theft, disappearance, etc. of money with a \$2,500 deductible.

Supplementary Data

Comparative Schedule of Tax Rate Information

	<u>2020</u>	<u>2019</u>	2018
Tax rate	3.430	3.370	3.308
Apportionment of tax rate:			
Municipal	0.901	0.901	0.901
School	2.221	2.173	2.115
County	0.308	0.296	0.292
	Assessed Value		
	2020	\$	4,253,357,611
	2019		4,227,830,527
	2018		4,211,610,740

Comparison of Tax Levies and Collections Currently

A study of this tabulation could indicate a possible trend in future tax levies. A decrease in the percentage of current collection could be an indication of a probable increase in future tax levies.

		Currently	
			Percentage
			of
<u>Year</u>	Tax Levy	Collections	Collection
2020	\$ 146,714,582	145,760,277	99.35%
2019	143,388,372	142,636,703	99.48%
2018	139,933,151	139,059,469	99.38%

Delinquent Taxes and Tax Title Liens

This tabulation includes a comparison, expressed in percentages, of the total of delinquent taxes and tax title liens in relation to the tax levies of the last three years.

D 01	Amount of delinquent	Tax title	Total	Percentage of tax
Dec. 31	<u>taxes</u>	<u>liens</u>	<u>delinquent</u>	<u>levy</u>
2020	\$ 910,735	19,710	930,445	0.63%
2019	707,730	19,364	727,094	0.51%
2018	812,756	19,024	831,780	0.59%

Supplementary data

Property Acquired by Tax Title Lien Liquidation

No properties have been acquired in 2020 by foreclosure or deed, as a result of liquidation of tax title liens.

The value of property acquired by litigation of tax title liens on December 31, on the basis of the last assessed valuation of such properties, was as follows:

<u>Year</u>	<u>Amount</u>
2020	\$ 73,260
2019	73,260
2018	73,260

Comparative Schedule of Fund Balance

	Year	<u>Dec. 31</u>	Utilized in budget of succeeding year
Current Fund	2020	\$ 19,274,117	6,125,000
	2019	18,834,638	5,500,000
	2018	17,142,124	4,200,000
	2017	15,503,666	4,000,000
	2016	13,354,795	3,650,000
Water Utility Operating Fund	2020	4,369,150	1,700,640
	2019	4,905,393	1,668,000
	2018	5,334,274	1,550,000
	2017	5,662,521	1,101,583
	2016	5,281,710	575,600

BOROUGH OF FAIR LAWN

Schedule of Expenditures of Federal Awards

MEMO Cumulative Total Expenditures	009	900	3,087	2,660	1,773	9,193		23,171		269,111	292,282	302,075		23,818
- Expenditures	* *	* *	* * * * *	* *	* *	* * *	· # * * *	23,171 *	* *	269,111 *	292,282 *	292,282 *	* *	23,818 *
Cash <u>Received</u>							-	23,171		269,111	292,282	292,282		23,818
Award	3,000		4,500 6,173 5,062 6,180	2,660	3,439		142,080	23,171	2,000	269,111				23,818
Grant <u>Period</u>	2010		2011 2012 2013 2013	2019	2014		2013	2020	2016	2020				2020
Grant or State Project N <u>umber</u>							01CPX1600179798	100-1200-066-C50	01CPX1603800855					100-1200-066-C50
FAIN							4086DRNJP0000001		EMN2016EP00002	S425D200027				
CFDA Number	10.664		16.727 16.727 16.727 16.727	16.607	16.727		97.036	97.036	97.042	21.019				97.036
Program	Federal and State Grant Fund: <u>Department of Environmental Protection</u> State Foresty Grant	Dannetmant of Instice	Cops in Shops	Bulletproof Vest Partnership Program	Enforcing Underage Drinking Law Program		U.S. Department of Law & Public Safety Public Assistance Grants Hazard Mitigation Grant Program	Coronavirus Pandemic	Emergency Management Program	Flow Through the County of Bergen CARES ACT		Subtotal Federal and State Grant Fund	Current Fund:	Department of Law and Public Safety Coronavirus Pandemic

BOROUGH OF FAIR LAWN

Schedule of Expenditures of Federal Awards

Year ended December 31, 2020

MEMO Cumulative Total Expenditures	182,349	296,167	36,514 8,865	49,848 51,205	258,596	122,656 136,096 15,776 30,960	305,488	564,084	1,072,326
Expenditures	182,349 *	206,167 *	3,520 *	49,848 * 51,205 *	104,573 * * * * * * * * * * * * * * * * * * *	* * 15,776 30,060	46,736 *	151,309 *	649,758 *
Cash <u>Received</u>	182,349	206,167	3,520	·	3,520	157,600	268,200	271,720	770,169
Award Angunt	182,349		39,300	64,000 49,848 73,663		155,500 202,000 157,600			<
Graut <u>Period</u>	2020		2018	2019 2020 2020		Ord. 2390 Ord. 2472 Ord. 2551			
Grant or State Project Number			Ordinance #2461 Ordinance #2462	Ordinance #2504 Ordinance #2537 Ordinance #2538		480-078-6320-AMF-6010 2018-078-6320-480-AM2 2019-078-6320-480-ANP			
FAIN Number	S425D200027								
CFDA <u>Number</u>	21.019		14.218	14.218 14.218 14.218		20.205 20.205 20.205	201.01		
Program	Flow Through the County of Bergen CARES ACT	Subtotal Current Fund General Capital Fund: Department of Housing and Urban Development Community Development Block Grant	Fass unough County or Locagon. Handicapped Curbs Senior Center Improvements	Handicapped Accessible Restrooms at Senior Center 30th Street Improvements Senior Center Ramps	U.S. Dept. of Transportation	National Highway Sarety Fass unough State of NJ Improvements to 20th Street Improvements to 17th Street Improvements to Plaza Rd., Section 2	Improvements to trospoot exemina	Subtotal General Capital Fund	Total Federal Awards

Note: This schedule was not subject to an audit in accordance with the Uniform Guidance

BOROUGH OF FAIR LAWN

Schedule of Expenditures of State and Local Financial Assistance

MEMO Cumulative Total Expenditures	44,865 49,394 60,032 68,638 58,312 55,762 41,087	15,521	1,094,009	2,030	1,491,645	2,606	2,088	3,025
Cancellation	* * * * * *	* * * *	* *	* * * * * * * *	* * '* * * * 	* *	* * * * * *	* * *
Budgetary Expenditures	195 446 1,403 16,962 7,446 28,731	15,521		1,146	89,578	2,606	298	3,025
Cash <u>Received</u>		56,151			56,151	1,320	5,536	3,025
Award	44,865 49,394 60,032 68,638 58,312 55,799	56,151	1,200,000	970 2,576 1,253 804 162 950 650	4,400	20,000	7,189 5,223 5,151 5,300 5,240 5,869 5,36	5,500
Grant Period	2013 2014 2015 2016 2017 2018	2020	2007	PY 2006 2009 2010 2011 2013 2014	2011	2019	2012 2014 2016 2017 2018 2019 2020	2020
Grant Number	4900-765-042-4900-004 4900-765-042-4900-004 4900-765-042-4900-004 4900-765-042-4900-004 4900-765-042-4900-004 4900-765-042-4900-004	4900-765-042-4900-004	527-042-4840-030-3620	4250-700-05000-063 4250-700-05000-063 4250-700-05000-063 4250-700-05000-063 4250-700-05000-063 4250-700-05000-063	1160-100-066-1160-111-YHTS-6010	1160-131-066-1160-001	1020-718-066-1020-001 1020-718-066-1020-001 1020-718-066-1020-001 1020-718-066-1020-001 1020-718-066-1020-001 1020-718-066-1020-001	1160-100-165-1160-066
	Pederal and State Grant Fund: Department of Environmental Protection Clean Communities Program	Clean Communities Program Clean Communities Program Environmental Grant	Granular Activated Carbon Demo Project	Alcohol Education and Rehabilitation Alcohol Education and Rehabilitation	Department of Law & Public Safety New Jersey Highway Safety Project Grant Over the Limit Under Arrest	Pedestrian Safety Grant	Body Armor Grant	Drive Sober or Get Pulled Over

BOROUGH OF FAIR LAWN

Schedule of Expenditures of State and Local Financial Assistance

MEMO Cumulative Total Expenditures	444	843	13,927	5,000	28,531		1,520,176		44,865	66,723	103,438	51,505	109,000	56,675 56,675	552,500	7		1,845 5,615 11,228	1,275 4,520	17,316 2,752		44,551
Cancellation	* *	* *	. * *	* * *	• *	* * •	. * *	* **	* *	• *	*	*	* *		* *	* *	*	* * * * *	* * *	* *	* *	*
Budgetary Expenditures			(1,538)		4,691		94,269		29,092	66,723	103,438	51,505	109,000	56,675	536,727	960.089		5,615 11,228	1,275			22,638
Cash <u>Received</u>					9,881		66,032									66.032		5,615 5,738	2,000 4,520	3,000		20,873
Award Amount	21,156	6,633	1,773 32,630	2,000		7,000			44,865	66,723	103,438	51,505	109,000	50,943 135,480				2,320 5,615 24,519	2,920 2,000 8,000	17,316	1,208	
Grant <u>Period</u>	2010	2012	2015 2019	2011		2009			2012	2013	2014 2015	2015	2016	201 / 2018				2017 2020 2020	2020 2020	2019 2019	2019	
Grant Number	4230-100-046-4750-241	4230-100-046-4750-241	4230-100-046-4750-241 4230-100-046-4750-241						4900-100-042-4910-224	4900-100-042-4910-224	4900-100-042-4910-224 4900-100-042-4910-224	4900-100-042-4910-224	4900-100-042-4910-224	4900-100-042-4910-224 4900-100-042-4910-224								
	Drunk Driving Enforcement Fund	Drunk Driving Enforcement Fund Drunk Driving Enforcement Fund	Drunk Driving Enforcement Fund Drunk Driving Enforcement Fund	Emergency Management Assistant Fund		Department of Community Affairs Smart Future Growth Grant	Total Federal and State Grant Fund	Current Fund:	Recycling Tonnage Grant	Recycling Tomage Grant	Recycling 1 ormage Grant Recycling Tormage Grant	Recycling Tomage Grant	Recycling Tonnage Grant	Recycling I onnage Grant Recycling Tonnage Grant	Total Current Fund	Total State Awards	A	Federal and State Grant Fund NJACCHO - 2017 NJACCHO - 2020a NJACCHO - 2020b	riood insurance Sustainable NJ Bergen County Census	POAA Grant BCUA Recycling Grant	FM Global Fire Prevention Grant	

BOROUGH OF FAIR LAWN

Schedule of Expenditures of State and Local Financial Assistance

Year ended December 31, 2020

MEMO Cumulative Total Expenditures	15,205 5,545 12,213 14,966 35	47,964	92,515	104,189 49,011	41,690	194,890	198,847 225,142 59,155	483,144	678,034	770,549	2,843,225
Cancellation	(2,118) * (9,734) * (1,000) * (2,713) *	(15,565)	(15,565) *	* * * * *	* *	* * * *	* * * * *	* *	* * *	(15,565)	(15,565) *
Budgetary Expenditures	2,400	2,400	25,038	8,655	6,585	15,240	59,155	59,155	74,395	99,433	730,429
Cash Received	3,035	3,035	23,908	115,000		115,000	225,142 59,155	284,297	399,297	423,205	489,237
Award A <u>mount</u>	2,250 15,279 15,279 15,279 15,279 15,279			115,000	50,000 50,000 90,000		200,000 280,000 59,155				\$
Grant <u>Period</u>	2010 2015 2016 2016 2017 2018			Ord. 2375 Ord. 2384	Ord. 2402 Ord. 2503 Ord. 2527		2014 2019 2019				
Grant Number	2000-100-082-C001-044 2000-100-082-C001-044 2000-100-082-C001-044 2000-100-082-C001-044 2000-100-082-C001-044						3/2409 5				Total State and Local Financial Assistance
	County of Bergen Police Grant Municipal Alliance on Alcoholism and Drug Abuse		Total Federal and State Grant Fund	General Capital Fund: <u>Bergen County Open Space</u> Naugle/Vanderbeck House Renovations Memorial Park and Pool Improvements	Naugle/Vanderbeck House Renovations Memorial Park and Pool Improvements Menorial Park Splash Park	Total Bergen County Open Space	Bergen County Dept. of Public Works County-wide ADA Ramps/Curbs/Sidewalks Ord #2293/2409 County-wide ADA Ramps/Curbs/Sidewalks Ord #2506 Drainage Imps. Within Saddle Rier Road Ord. #2518	Total Bergen County Dept of Public Works	Total General Capital Fund	Total Local Finanical Assistance	Total State and Local

Note: This schedule was not subject to an audit in accordance with N.J. OMB 15-08

Schedule of Cash - Collector-Treasurer

Current Fund

		Current <u>Fund</u>	Federal and State Grant Fund
Balance - December 31, 2019	\$	34,504,215	566,193
Increased by Receipts: Taxes Receivable Miscellaneous Revenue Not Anticipated Petty Cash Veteran Deductions Construction Code Training Fees Revenue Accounts Receivable Interfunds Tax Overpayments Prepaid Taxes Reserve for Library Expenditures Grants Receivable		145,469,027 496,242 900 187,238 49,049 10,014,255 10,438,950 324,570 980,965 28,348	294,380 89,940
Interest on Investments Various Reserves		764,422	2,350
		168,753,966 203,258,181	386,670 952,863
Decreased by Disbursements: Current Year Budget Appropriations Petty Cash Tax Overpayments Interfunds Construction Code Training Fees Appropriation Reserves Local District School Taxes County Taxes Payable Special District Taxes Reserve for Library Expenditures Accounts Payable Various Reserves Refunds Appropriated Grant Reserves Grant Encumbrances	_	46,088,157 900 209,037 9,507,855 46,832 3,140,082 94,467,587 13,141,079 270,200 10,335 32,679 1,302,204 43,002	356,613 55,576 574,469
Balance - December 31, 2020	\$ _	34,998,232	378,394

Exhibit A-5

BOROUGH OF FAIR LAWN, N.J.

Schedule of Cash - Change Fund

Current Fund

Balance - December 31, 2019	\$_	705
Balance - December 31, 2020	\$ _	705
Analysis of Balance: Tax Collector Municipal Court Building Inspector Board of Health Free Public Library	\$ \$ =	300 200 100 25 80
		Exhibit A-6
Schedule of Cash - Petty Cash		Exhibit A-6
Schedule of Cash - Petty Cash Current Fund		Exhibit A-6
		Exhibit A-6
Current Fund	\$_	Exhibit A-6

BOROUGH OF FAIR LAWN, N.J.

Schedule of Taxes Receivable and Analysis of Property Tax Levy

Current Fund

Balance, Dec. 31, 2020	76	76	910,638	910,735										
Canceled			43,321	43,321										
Transferred to Tax			346	346										
Senior Citizen and Veteran Deductions			186,780	186,780										
ted 2020	1,108	713,539	144,868,558	145,582,097	113,070 145,469,027	\$ 145,582,097	Tax Levy	145,890,166 271,456 552,960	146,714,582	94,467,587 213,475 271,456	13,134,622		38,627,442	\$ 146,714,582
Collected 2019			704,939	704,939	Tax Overpayments Applied \$ Cash_	∽"	Analysis of Tax Levy	69	∾"	\$ 12,557,949 527,052 49,621	1	38,112,865 514,577	•	ъ [#]
Added	5,906	5,906	552,960	558,866	Тах Оvеграз					↔ '		€ 1		
Levv			146,161,622	146,161,622				General Purpose Tax Special District Taxes Added Tax (R.S. 54:4-63.1 et seq.)		Local District School Tax Local Open Space Taxes Special District Tax County Tax County Open Space Preservation County Added and Omitted Taxes		Local Tax for Municipal Purposes Additional Taxes		
Balance, Dec. 31,	1,108 706,622	707,730		707,730			Tax Yield:	General Purpose Tax Special District Taxes Added Tax (R.S. 54:4-	Tax Levy:	Local District School Tax Local Open Space Taxes Special District Tax County Tax County Open Space Presect		Local Tax for Mu Additional Taxes		
X S	2018		2020				<u>. </u>		C					

Exhibit A-8

\$ 629

BOROUGH OF FAIR LAWN, N.J.

Schedule of Tax Title Liens

Current Fund

Balance - December 31, 2019			\$	19,364							
Increased by: Transfers from Taxes Receiv	able			346							
Balance - December 31, 2020			\$	19,710							
				Exhibit A-9							
Sche	dule of Other Lie	ens Receivable									
Current Fund											
Balance - December 31, 2019			\$	629							
Balance - December 31, 2020			\$	629							
<u>Analysis</u>	of Balance										
Accou		<u>Lot</u>									
7979	0 5412	26	\$	90							
0446	4 5829	30A-33A		185							
		Unknown		354							

Schedule of Due from FEMA

Current Fund

Increased by: FEMA Grant Receivable	\$ 23,818
Balance - December 31, 2020	\$ 23,818
Schedule of Property Acquired for Taxes -	Exhibit A-11
Assessed Valuation	
Current Fund	
Year Ended December 31, 2020	
Balance - December 31, 2019	\$ 73,260
Balance - December 31, 2020	\$ 73,260

Schedule of Revenue Accounts Receivable

Current Fund

	Balance ec. 31, 2019	Accrued	Collected	Balance Dec. 31, 2020
Clerk:				
Licenses:				
Alcoholic beverages	\$	42,290	42,290	
Other		16,665	16,665	
Fees and Permits		483,713	483,713	
Municipal Court:				
Fines and Costs	25,089	194,493	213,123	6,459
Interest and Costs on Taxes		204,192	204,192	
Interest on Investments and Deposits		390,404	390,404	
Tax and Assessment Searches		60	60	
Memorial Pool		143,169	143,169	
Sewer User Charges		75,379	75,379	
Cable Television Franchise Fees		430,262	430,262	
Uniform Fire Safety Act - Local		225,852	225,852	
Hotel Tax		71,689	71,689	
Ambulance Fees		423,576	423,576	
Consolidated Municipal Property Tax Relief Aid		26,389	26,389	
Energy Receipts Tax (P.L. 1998 Chpaters 162 & 167)		3,718,144	3,718,144	
Uniform Construction Code Fees		1,113,370	1,113,370	
Board of Education - Resource Officers		509,802	509,802	
Borough of Hawthorne - Vehicle Maintenance				
Board of Education - Maintenance Garage		33,315	33,315	
Trust-Self Insurance Reserve	 	2,000,000	2,000,000	
	\$ 25,089	10,102,764	10,121,394	6,459
		Cash	10,014,255	
		Interfund	107,139	
		\$	10,121,394	

Schedule of Interfunds

Current Fund

<u>Fund</u>		Due from/(to) Balance Dec. 31, 2019	Increased	<u>Decreased</u>	Due from/(to) Balance Dec. 31, 2020
Federal and State Grant Fund	\$	139,368	321,999	459,017	2,350
Animal Control Trust Fund	Ψ	17,039	23,892	17,039	23,892
Other Trust Fund		10,484	6,364	10,484	6,364
Human Services		1,444	909	1,444	909
Unemployement Trust Fund		5,560	3,386	5,560	3,386
General Capital Fund		2,551,576	2,525,772	2,551,576	2,525,772
Water Utility Operating Fund		3,999,099	3,000,000	4,000,000	2,999,099
Health Benefits Trust		43,023	21,166	43,023	21,166
Liability - Self Insurance Fund		34,935	21,709	34,935	21,709
Water Utility Capital Fund		2,500,000	2,500,000	2,500,000	2,500,000
Workers Compensation		24,759	14,209	24,759	14,209
Cafeteria Plan Trust Fund		277	169	277	169
Veterans Affair Trust		235	98	235	98
Payroll Fund		54,557	1,010,485	1,004,557	60,485
Developers Trust Fund		77	71	77	71
Open Space Trust Fund	_		213,475	213,475	
	\$_	9,382,433	9,663,704	10,866,458	8,179,679
Due to Current Fund		9,382,433	9,450,229	10,652,983	8,179,679
Due from Current Fund	_		213,475	213,475	
	\$ <u>_</u>	9,382,433	9,663,704	10,866,458	8,179,679
		Cash Receipts \$		10,438,950	
		Disbursements	9,507,855		
	Sta	atutory Excess	23,441		
		Fund Balance		1,096	
	-	en Space Levy		213,475	
	Canceled Gran			4,455	
	Canceled Appro	-	25,269		
		on Investments	107,139		
Re	mbursement for	Expenses Paid		208,482	
		\$	9,663,704	10,866,458	

Schedule of Appropriation Reserves

Current Fund

	Balance, Dec. 31, 2019	Balance after Transfers and Encumbrances	Paid or <u>Charged</u>	Balance <u>Lapsed</u>
Salaries and Wages Within "CAPS":				
Administrative and Executive	\$ 810	810	281	529
Municipal Clerk	2,647	2,647	134	2,513
Financial Administration	11,065	7,065	1,985	5,080
Cultural Center	270	270	·	270
Collection of Taxes	298	298		298
Assessment of Taxes	1,141	1,141		1,141
Engineering Services and Costs	7,201	7,201		7,201
Emergency Management Services	5	12,005	9,849	2,156
Fire	16,272	36,272	30,174	6,098
Ambulance	2,096	21,096	16,963	4,133
Police	393,727	273,727	37,150	236,577
Police Dispatch	6,332	6,332	3,340	2,992
Uniform Fire Safety	18,110	18,110	6,885	11,225
Municipal Court	22,675	7,675	862	6,813
Municipal Prosecutor	255	255		255
Road Repairs and Maintenance	2,500	10,500	9,081	1,419
Shade Tree	4,997	4,997	1,082	3,915
Electrical Services	6,231	6,231	340	5,891
Public Buildings and Grounds	5,493	5,493	1,556	3,937
Maintenance of Garage	13,537	3,537	577	2,960
Administration of Public Works	650	650		650
Sanitation				
Sewer System	8,995	8,995	1,229	7,766
Recycling Program	2,300	2,300	963	1,337
Health Department	2,525	2,525	1,961	564
Administration of Social Services	4,201	5,201	2,100	3,101
Recreation	21,855	18,855	14,092	4,763
Parks and Playgrounds	19,711	9,711	164	9,547
Uniform Construction Code:				
Construction Code Official	44,741	24,741	6,556	18,185
Unclassified:				
Terminal Leave	1	1		1
Public Defender	 	150	150	
Total Salaries and Wages Within "CAPS"	620,641	498,791	147,474	351,317

Schedule of Appropriation Reserves

Current Fund

	Balance, Dec. 31,	Balance after Transfers and	Paid or	Balance
Other Expenses Within "CAPS":	<u>2019</u>	Encumbrances	Charged	<u>Lapsed</u>
Administrative and Executive	12,380	16,438	6,822	9,616
Purchasing	3,255	5,124	2,592	2,532
Mayor and Council	18,069	21,842	7,486	14,356
Municipal Clerk	11,603	7,468	684	6,784
Financial Administration	27,856	63,946	33,925	30,021
Cultural Center	1,931	2,441	255	2,186
Assessment of Taxes	1,971	20,921	18,950	1,971
Collection of Taxes	1,968	3,438	470	2,968
Legal Services and Costs	21,561	32,898	17,004	15,894
Labor Attorney	11,358	14,472	12,064	2,408
Engineering Services and Costs	4,011	4,011		4,011
Municipal Land Use Law (N.J.S.A 40:55D-1)				
Planning Board	5,626	6,975	1,491	5,484
Zoning Board of Adjustment	11,715	7,040	1,383	5,657
Self Insurance Program:				
Liability Insurance (N.J.S.A. 40:10-12)		345,561	345,000	561
Workers Compensation (N.J.S.A. 40:10-12)		82,202	81,578	624
Group Insurance Plan for Employee's:				
Group Insurance/Self Insurance		104,762		104,762
Health Insurance	135,728	708,966	701,411	7,555
Other Insurance Premiums	15,645	15,783	138	15,645
Police	46,260	197,988	178,513	19,475
Emergency Management Services Fire	1,957	43,488	32,582	10,906
Ambulance	5,174 4,811	152,353	130,938	21,415
Uniform Fire Safety Act	5,268	37,461 32,906	28,637 27,638	8,824 5,268
Municipal Court	3,025	27,245	22,744	5,268 4,501
Road Repairs and Maintenance	9,291	217,840	203,599	14,241
Shade Tree	11,185	75,952	71,424	4,528
Electrical Services	896	3, 960	2,457	1,503
Public Buildings and Grounds	7,680	77,298	61,776	15,522
Maintenance Garage	12,433	53,318	32,185	21,133
Community Services Act	66	66	2-,200	66
Administration of Public Works	45,812	94,061	79,414	14,647
Sanitation:	,	,	,	ĺ
Sewer System	8,273	33,549	17,777	15,772
Recycling Program	394	2,292		2,292
Recycling Contract	8	100,008	100,000	8
Health Department	8,166	13,637	5,471	8,166
Administration of Social Services	1,034	1,062		1,062
Animal Control	8,013	3,513		3,513
Recreation	11,395	18,896	8,745	10,151

Schedule of Appropriation Reserves

Current Fund

		Balance		
	Balance,	after		
	Dec. 31,	Transfers and	Paid or	Balance
	<u>2019</u>	Encumbrances	Charged	Lapsed
Recreation - Special Clubs	2,806	3,531	735	2,796
Parks and Playgrounds	3,229	160,093	149,792	10,301
Celebration of Public Events	7,769	8,857	888	7,969
Veteran's Service Bureau	5,000	5,000		5,000
Postage-Other Expenses	5,361	5,650	289	5,361
Electricity	15,053	152,336	85,091	67,245
Street Lighting	2,230	61,230	29,497	31,733
Telephone, Internet & Communication Lines	9,705	23,864	13,197	10,667
Natural Gas	3,066	39,084	12,562	26,522
Heating Oil		12,648	3,305	9,343
Gasoline	1,536	51,276	24,010	27,266
Diesel	1,402	17,427	8,865	8,562
Cable/TV	8,568	11,683	170	11,513
Garbage and Trash Removal	,	•		,
Contractual	18,996	79,813	67,688	12,125
Other Expenses	19,514	42,697	4,681	38,016
Construction Code Official	322	3,305	2,690	615
Contingent	1,000	1,000	•	1,000
				·····
Total Other expenses Within "CAPS"	581,375	3,330,675	2,638,613	692,062
Deferred Charges and Statutory Expenditures Within "CAPS":				
Statutory Expenditures				
Social Security System (O.A.S.I.)	8,054	6,004	1,593	4,411
Consolidated Police and Firemen's Pension	2,000	2,000		2,000
Defined Contribution Pension Plan	4,576	4,576		4,576
Total Deferred Charges and Statutory				
Expenditures Within "CAPS"	14,630	12,580	1,593	10,987
Other Expenses Excluded From "CAPS":				
Passaic Valley Sewer Commission				
Share of Costs	57,843	57,843		57,843
Maintenance of Free Public Library				
Salaries and Wages	19,182	19,182	19,182	
Other Expenses	69,965	274,607	274,607	
LOSAP	1	1		1
Recycling Tax Appropriation	5,277	8,777	3,146	5,631

Schedule of Appropriation Reserves

Current Fund

	Balance,	Balance after		
	Dec. 31,	Transfers and	Paid or	Balance
Totalagal Carriga Agragments	<u>2019</u>	Encumbrances	<u>Charged</u>	Lapsed
Interlocal Service Agreements Board of Education				
Police-Salaries and Wages	55,583	55,583		55,583
Maintenance of Garage-Other Expenses	5,294	5,294		5,294
Borough of Elmwood Park	5,271	5,251		5,251
Construction Official-Salaries and Wages	7,446	7,446		7,446
Total Other Expenses Excluded from "CAPS"	220,591	428,733	296,935	131,798
Public and Private Programs Offset by Revenues:				
Matching Funds for Grants	6,180	6,180		6,180
Matching Funds for Municipal Alliance	1	1		1
Total Public and Private Programs Offset by Revenues	6,181	6,181		6,181
Capital Improvement Fund				
Acquisition of Equipment	5,922	197,009	194,086	2,923
110quiotom ox Equipment			131,000	
Total Capital Improvements Excluded from "CAPS"	5,922	197,009	194,086	2,923
Total Reserves \$	1,449,340	4,473,969	3,278,701	1,195,268
Annronri	iation Reserves S	1,449,340		
• • •	Encumbrances	3,024,629		
	\$	4,473,969		
	Transfers to Res	erve for Library \$	103,731	
	Transfer to Ac	ccounts Payable	34,888	
		Cash	3,140,082	
		\$	3,278,701	

Exhibit A-15

BOROUGH OF FAIR LAWN, N.J.

Schedule of Encumbrances Payable

Current Fund

Balance - December 31, 2019	\$ 3,024,629
Increased by:	
Transferred from Current Year Budget	 2,702,146
	5,726,775
Decreased by:	
Transferred to Appropriation Reserves	 3,024,629
Balance - December 31, 2020	\$ 2,702,146

Exhibit A-16

BOROUGH OF FAIR LAWN, N.J.

Schedule of Accounts Payable

Current Fund

Balance - December 31, 2019		\$	588,612
Increased by:			
Transfer from Appropriation Reserves			34,888
			623,500
Decreased by:			
Cash Disbursements	\$ 32,679		
Canceled	 47,044	-	
		•	79,723
Balance - December 31, 2020		\$	543,777

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Other Expenditures

Current Fund

		Recycling	Police - Outside <u>Service</u>	Elevator Surcharge	Terminal <u>Leave</u>	Employment Contracts	Retiree's <u>Insurance</u>	Community <u>Center</u>	Special Assessments	Storm Damage	Total
Balance - December 31, 2019	6/3	3,328,816	1,055,350	3,152	2,215,076	765,075	303,113	924,883	76,001	202,468	8,873,934
Increased by: Cash Receipts	ı	122,891	615,903					25,628			764,422
	- 1	3,451,707	1,671,253	3,152	2,215,076	765,075	303,113	950,511	76,001	202,468	9,638,356
Decreased by: Cash Disbursements		536,727	528,619			215,432	189	21,237			1,302,204
	- 1	536,727	528,619			215,432	189	21,237			1,302,204
Balance - December 31, 2020	∻	\$ 2,914,980 1,142,634	1,142,634	3,152	2,215,076	549,643	302,924	929,274	76,001	202,468	8,336,152

Exhibit A-18

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Library Expenditures

Current Fund

Balance - December 31, 2019			\$	89,357
Increased by:				
State Library Aid	\$	14,064		
Book Fines		14,284		
Transfer from Appropriation Rese	erves _	103,731	-	
				132,079
				221,436
Decreased by:				
Cash Disbursements			-	10,335
Balance - December 31, 2020			\$_	211,101
	Analysis of I	Balance		
	Library State	Aid	\$	103,186
	Library Fees			107,915
			\$	211.101
			\$_	211,101

Schedule of Amount Due (to)/from State of New Jersey for Senior Citizens' and Veterans' Deductions - CH. 129 P.L. 1976

Current Fund

Balance - December 31, 2019		\$	(189,498)
Increased by: Senior Citizens' Deductions Per Tax Billing Veterans' Deductions Per Tax Billing Senior Citizen's and Veteran's Allowed - 2020	\$ 28,500 163,500 1,250	_	
			193,250
			3,752
Decreased by: State Share of Senior Citizens and Veteran Deductions Received in Cash Senior Citizen's and Veteran's Disallowed - 2019 Senior Citizen's and Veteran's Disallowed - 2020	 187,238 5,656 6,470	-	199,364
Balance - December 31, 2020		\$	(195,612)

Schedule of Amount Due to the State of New Jersey-Construction Training Fees

Current Fund

Balance - December 31, 2019	\$ 11,920
Increased by: Cash Receipts	 49,049
	60,969
Decreased by: Cash Disbursements	 46,832
Balance - December 31, 2020	\$ 14,137

BOROUGH OF FAIR LAWN, N.J.

Schedule of Tax Overpayments

Current Fund

Balance - December 31, 2019			\$	58,293
Increased by:				
Cash Receipts				324,570
				382,863
Decreased by:				
Applied	\$	113,070		
Cancelled		44,824		
Cash Disbursements	_	209,037	_	
				366,931
Balance - December 31, 2020			\$	15,932

49,621

BOROUGH OF FAIR LAWN, N.J.

Schedule of Local School District Tax Payable

Current Fund

Year Ended December 31, 2020

Balance - December 31, 2019			\$	620,862			
Increased by: 2020 Levy				94,467,587			
				95,088,449			
Decreased by: Cash Disbursements			_	94,467,587			
Balance - December 31, 2020			\$_	620,862			
				Exhibit A-23			
Schedule of County	Schedule of County Taxes Payable						
Current F	unc	ì					
Year Ended Decem	abei	r 31, 2020					
Balance - December 31, 2019			\$	56,078			
Increased by: 2020 Levy 2020 Open Space 2020 Added Assessments	\$ 	12,557,949 527,052 49,621	-				
			_	13,134,622			
Decreased by:				13,190,700			
Cash Disbursements				13,141,079			

Balance - December 31, 2020

BOROUGH OF FAIR LAWN, N.J.

Schedule of Special Improvement District Taxes Payable

Current Fund

Balance - December 31, 2019	\$	2,820
Increased by: Tax Levy	_	271,456
		274,276
Decreased by: Cash Disbursements		270,200
Balance - December 31, 2020	\$	4,076

BOROUGH OF FAIR LAWN, N.J.

Schedule of Prepaid Taxes

Current Fund

Balance - December 31, 2019	\$	704,939
Increased by:		
Cash Receipts		980,965
		1,685,904
Decreased by:		
Applied to 2020 Taxes Receivable	,	704,939
Balance - December 31, 2020	\$	980,965

BOROUGH OF FAIR LAWN, N.J.

Schedule of Interfunds

Federal and State Grant Fund

<u>Fund</u>	Due from/(to) Balance Dec. 31, 2019	Increased	Decreased	Due from/(to) Balance Dec. 31, 2020
Current Fund	\$(139,368)	459,017	321,999	(2,350)
	\$(139,368)	459,017	321,999	(2,350)
	4			
	Cash Receipts \$		294,380	
	Cash Disbursements	162,280		
Cance	eled Grant Receivable	4,455		
Canceled	Appropriated Grants		25,269	
	Grants Receivable	292,282	•	
In	terest on Investments		2,350	
	\$ <u>_</u>	459,017	321,999	

Schedule of Grants Receivable

Federal and State Grant Fund

Grant		Balance, Dec. 31, 2019	2020 Budget Revenue <u>Realized</u>	<u>Received</u>	Canceled	Balance, Dec. 31, 2020
Body Armor	\$		5,536	5,536		
Fair Lawn Carbon Grant		124,727				124,727
Fire Prevention			1,208	1,208		
Clean Communities Program			56,151	56,151		
Drive Sober or Get Pulled Over			5,500	3,025		2,475
NJACCHO - Health Grant		1,500				1,500
NJACCHO - Health Grant 2020a			5,615	5,615		
NJACCHO - Health Grant 2020b			24,519	5,738		18,781
Municipal Alliance on Alcoholism and Drug Abuse-2017		2,066			2,066	
Municipal Alliance on Alcoholism and Drug Abuse-2018		15,279		3,035		12,244
Municipal Alliance on Alcoholism and Drug Abuse-2019		2,389			2,389	
Sustainable NJ			2,000	2,000		
CARES Act			269,111	269,111		
BCUA Recycling Enhancement Grant - 2019		3,000		3,000		
Pedestrian Safety Grant - 2019		20,000		1,320		18,680
Bullet Proof Vest Partnership Fund		2,660				2,660
Bergen County Census			8,000	4,520		3,480
FEMA			23,171	23,171	<u> </u>	
	\$_	171,621	400,811	383,430	4,455	184,547
	Ado	opted Budget \$	12,244			
Added by	N.J.S.	A. 40A:4-87	388,567			
		\$ _	400,811			
		Unappropri	ated Reserve \$ Interfund Cash	1,208 292,282 89,940		
			\$	383,430		

Schedule of Unappropriated Reserves for Grants

Federal and State Grant Fund

<u>Grant</u>		Balance, Dec. 31, 2019	Transfer To 2020 <u>Budget</u>	Balance, Dec. 31, 2020
Body Armor Grant FM Global Fire Prevention Grant	\$_	5,240 1,208	1,208	5,240
	\$ _	6,448	1,208	5,240

Schedule of Appropriated Reserves for Grants

Federal and State Grant Fund

Grant	Balance, Dec. 31, 2019	Transfer From 2020 <u>Budget</u>	Canceled	Expended	Balance, Dec. 31, 2020
Clean Communities Program Grant - 2018	\$ 390			390	
Clean Communities Program Grant - 2019	38,065			36,337	1,728
Clean Communities Program Grant - 2020	,	56,151		33,391	22,760
Body Armor Replacement Program - 2012	7,189	•		895	6,294
Body Armor Replacement Program - 2015	5,223				5,223
Body Armor Replacement Program - 2016	5,151				5,151
Body Armor Replacement Program - 2017	5,300			598	4,702
Body Armor Replacement Program - 2019	5,869				5,869
Body Armor Replacement Program - 2020		5,536			5,536
Drunk Driving Enforcement Grant - 2011	25,636				25,636
Drunk Driving Enforcement Grant - 2012	4,081				4,081
Drunk Driving Enforcement Grant - 2015	1,773				1,773
Drunk Driving Enforcement Grant - 2019	17,165			(1,538)	18,703
Drive Sober or Get Pulled Over-2020		5,500		3,025	2,475
Enforcing Underage Drinking	1,666				1,666
Alcohol Education and Rehabilitation	104			104	
Alcohol Education and Rehabilitation - 2007	1,692			1,146	546
Alcohol Education and Rehabilitation - 2009	1,253				1,253
Alcohol Education and Rehabilitation - 2011	804				804
Alcohol Education and Rehabilitation - 2012	162				162
Alcohol Education and Rehabilitation - 2014	950				950
Alcohol Education and Rehabilitation - 2015	650				650
Fair Lawn Granular Activated Carbon Grant	105,991				105,991
Municipal Alliance on Alcoholism and Drug Abuse - 15	2,118		2,118		
Municipal Alliance on Alcoholism and Drug Abuse - 16	9,734		9,734		
Municipal Alliance on Alcoholism and Drug Abuse - 17	3,066		3,066		
Municipal Alliance - Match - 17	3,819		3,819		
Municipal Alliance on Alcoholism and Drug Abuse - 18	2,713		2,713		
Municipal Alliance - Match - 18	3,819		3,819		
Municipal Alliance on Alcoholism and Drug Abuse - 19	15,244			2,400	12,844
Municipal Alliance - Match - 19	3,820			600	3,220
Smart Growth	7,000				7,000
Police County - 2012	2,250				2,250
Over the Limit Under Arrest - 2012	4,400				4,400
COPS in Shops - 2011	1,413				1,413
COPS in Shops - 2012	4,500				4,500
COPS in Shops - 2013	5,062				5,062
COPS in Shops - 2014	6,180				6,180

Schedule of Appropriated Reserves for Grants

Federal and State Grant Fund

Year Ended December 31, 2020

	Balance, Dec. 31,	Transfer From 2020			Balance, Dec. 31,
Grant	<u>2019</u>	<u>Budget</u>	Canceled	Expended []	<u>2020</u>
Forestry Grant	2,400				2,400
Flood Insurance	20,920				20,920
Environmental Grant - 2013	650				650
Hazard Mitigation Grant - 2013	142,080				142,080
Sustainable NJ		2,000		1,275	725
CARES Act		269,111		269,111	
NJACCHO-2020a		5,615		5,615	
NJACCHO-2020b		24,519		11,228	13,291
Matching Funds for Grants - 2014	11,148				11,148
Matching Funds for Grants - 2015	6,181				6,181
Matching Funds for Grants - 2016	6,181				6,181
Matching Funds for Grants - 2017	6,181				6,181
Matching Funds for Grants - 2018	6,181				6,181
Federal OEM Grant - 2017	5,000				5,000
Bergen County- Census	·	8,000		4,520	3,480
FEMA		23,171		23,171	·
Fire Prevention Grant		1,208		·	1,208
Emergency Management Assistance Funding	5,000				5,000
BCUA Reycling Grant - 2019	248				248
Pedestrian Safety Grant - 2019	20,000			2,606	17,394
ř		<u>, </u>			
	\$536,422	400,811	25,269	394,874	517,090
	Budget \$	12,244			
	Appropriated by 40a:4-87	388,567			
	11 1		-		
	\$	400,811	=		
			Cash Disbursed \$	356,613	
			Encumbrances	38,261	
			_	-	

Encumbrances 38,261
\$ 394,874

BOROUGH OF FAIR LAWN, N.J.

Schedule of Encumbrances Payable

Federal and State Grant Fund

Balance - December 31, 2019	\$ 55,576
Increased by:	
Charged to Appropriated Grant Reserves	 38,261
	93,837
Decreased by:	
Cash Disbursements	 55,576
Balance - December 31, 2020	\$ 38,261

Schedule of Cash

Trust Funds

		Animal Trust <u>Fund</u>	Other Trust <u>Fund</u>	Emergency Service LOSAP <u>Fund</u>	Open Space <u>Fund</u>
Balance - December 31, 2019	\$	80,122	13,379,469	1,677,592	26,664
Increase by Receipts:					
Prepaid Dog License Fees Collected		4,633			
Dog License Fees Collected		11,612			
Cat License Fees Collected		1,611			
Other Miscellaneous Fees		3,160			
State Fees		2,610	3,100		
Other Trust Receipts - Sundry Reserves and Deposits			722,814		
Escrow Deposits			198,855		
Other Trust Receipts - Donations and Deposits			129,847		
Veterans Affairs			1,150		
Storm Recovery			268,338		
Insurance-Health Benefits			700,049		
Insurance-Workers Comp			747,437		
Insurance-Liability Contributions Deposited			1,031,258	100,230	•
Interest Income/ Gain on Investment			6,750	269,691	209
Interfund		451	68,086	209,091	209
Open Space Levy		431	00,000		213,475
Unemployment			172,425		213,473
Cafeteria Plan			41,016		
Council on Affordable Housing			181,046		
Total Receipts		24,077	4,272,171	369,921	213,684
2000 2000 pt	_				<u> </u>
		104,199	17,651,640	2,047,513	240,348
Decreased by Disbursements:					
Animal License Expenditures		1,923			
State Fees		2,260	78,467		
Due to Current Fund		17,039	120,799		
Other Trust Disbursements-Sundry Reserves and Depos	sits		468,483		
Escrow Disbursements			154,963		
Other Trust Disbursements-Donations and Deposits			44,794		
Insurance-Health Benefits			2,000,000		
Insurance-Liability Claims			698,801		
Insurance-Worker's Compensations Claims			595,140		
Storm Recovery Disbursements Cafeteria Plan Disbursements			115,278		
Plan Service Charges			38,151	1,092	
Veterans Affairs Disbursements			17,290	1,092	
Council on Affordable Housing			5,882	36,679	
Country on Information Housing	_				
Total Disbursements	_	21,222	4,338,048	37,771	
Balance - December 31, 2020	\$_	82,977	13,313,592	2,009,742	240,348

BOROUGH OF FAIR LAWN, N.J.

Schedule of Prepaid Dog Licenses

Trust Funds

Balance - December 31, 2019	\$	5,579
Increased by: Collections	_	4,633
Decreased by: Applied to 2020 Licenses Balance - December 31, 2020	\$	10,212 5,579 4,633
Schedule of Animal Trap Deposits		Exhibit B-3
Trust Funds		
Year Ended December 31, 2020		
Balance - December 31, 2019	\$	7,840
Balance - December 31, 2020	\$	7,840

Schedule of Due to State of New Jersey

Trust Funds

				Other Trust	
		Dog	Marriage/	Burial	Quarterly
		License	Civil Union	Permit	Unemployment
		<u>Fees</u>	<u>Fees</u>	<u>Fees</u>	Taxes Due
Balance - December 31, 2019	\$_	414	950	5	3,523
Increased by:					
Dog License Fees		2,610			
Marriage License Fees			3,100		
Withholdings					78,854
	_	2,610	3,100		78,854
		3,024	4,050	5	82,377
Decreased by:		3,024	4,030	J	62,577
Cash Disbursements	_	2,260	3,250		75,217
Balance - December 31, 2020	\$_	764	800	5	7,160

Schedule of Interfunds Receivable/(Payable)

Trust Funds

	Balance Dec. 31, 2019	Increased	<u>Decreased</u>	Balance Dec. 31, 2020
10 1m				
Animal Control Trust: Current Fund	\$ (17,039)	17,039	22 902	(22.802)
Current rund	\$ (17,039)	17,039	23,892	(23,892)
Other Trust Fund:				
Current Fund (Other Trust)	(10,484)	10,484	6,364	(6,364)
Current Fund (Human Services)	(1,444)	1,444	909	(909)
Current Fund (Developers Trust-Bergen Development)	(27)	27	25	(25)
Current Fund (Developers Trust-Barrister Home)	(40)	40	21	(21)
Current Fund (Developers Trust-Fair Lawn Riverview)	(4)	4		
Current Fund (Developers Trust-Autozone)	(6)	6	4	(4)
Current Fund (Developers Trust-River Lofts)		2	10	(8)
Current Fund (Developers Trust-Cohen Plaza)			1	(1)
Current Fund (Developers Trust-Columbia Bank)		3	13	(10)
Current Fund (Developers Trust-24-19 Broadway)			2	(2)
Current Fund (Unemployment Compensation Insurance)	(5,560)	5,560	3,386	(3,386)
Current Fund (Workers Compensation)	(24,759)	24,759	14,209	(14,209)
Current Fund (Health Benefits Fund)	(43,023)	43,023	21,166	(21,166)
Current Fund (Self-Insurance Liability)	(34,935)	34,935	21,709	(21,709)
Current Fund (Cafeteria Plan Trust Fund)	(277)	277	169	(169)
Current Fund (Veterans Affairs)	(235)	235	98	(98)
	(120,794)	120,799	68,086	(68,081)
Open Space Trust:				
Current Fund		213,475	213,475	
			,	
	\$(137,833)	351,313	305,453	(91,973)
	Cash Receipts \$		213,475	
Cas	sh Disbursements	137,838	,	
ı	Open Space Levy	212,668		
	led/Omitted Levy	807		
Intere	st on Investments		68,537	
	Statutory Excess		23,441	
	\$	351,313	305,453	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Sundry Reserve and Deposits

Trust Funds

		Balance			Balance
	<u>D</u>	ec. 31, 2019	<u>Increased</u>	Decreased	Dec. 31, 2020
·					
Parking Offenses Adjudication Act	\$	8,978	616	384	9,210
Tax Title Lien Redemptions		361,624	707,298	459,152	609,770
Green Team/Beautification		200	1,830	481	1,549
Arts & Cultural Events			1,500		1,500
Recreation Softball		2,595			2,595
Recreation Hockey		14,756	11,570	8,466	17,860
	\$	388,153	722,814	468,483	642,484

Schedule of Escrow Reserve and Deposits

Trust Funds

	<u>D</u> e	Balance ec. 31, 2019	Increased	Decreased	Balance Dec. 31, 2020
					40.000
Street Opening Deposits	\$	18,900	7,500	7,500	18,900
Performance Bond		1,000			1,000
Performance Bond Paramus Auto Mall		98,130			98,130
Zoning Board Escrow		41,782	25,247	16,306	50,723
Zoning Board Residential		3,500	10,875	5,125	9,250
Planning Board Escrow		191,131	56,378	76,384	171,125
Council Escrow		7,575			7,575
Developer's Escrow		98,670	98,855	49,648	147,877
	\$	460,688	198,855	154,963	504,580
			Street Ope	ening Deposits	18,900
			Perfo	rmance Bonds	99,130
			Esc	crow Accounts	238,673
			Deve	loper's Escrow	147,877
					\$ 504,580

BOROUGH OF FAIR LAWN, N.J.

Schedule of Donation Reserve and Deposits

Trust Funds

	$\underline{\mathrm{D}}$	Balance ec. 31, 2019	Increased	Decreased	Balance Dec. 31, 2020
Human Services Donations	\$	154,294	34,431	15,838	172,887
Tree Planting Donations		3,958	50		4,008
Flower Pot Donations		4,362			4,362
Community Police Donations		9,120	14,075	6,387	16,808
Reserve Police Donations		2,705			2,705
Concert Donations		38,616	2,150		40,766
Fireworks Donations		186,065	50		186,115
Fire Victims Donations		524	50		574
Fire Department Donations		3,133	20		3,153
Senior Center Donations		3,245	75,000	19,928	58,317
Adopt a Bench Donations		1,512	2,920	1,840	2,592
Police Vests Donations		5,750			5,750
Certification Donations		3,192	1,101	801	3,492
ADA Donations		256			256
Nauglehouse		2,350			2,350
	\$	419,082	129,847	44,794	504,135

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Animal Trust Fund Expenditures

Trust Funds

Balance - December 31, 2019					\$		49,250
Increased by:							
Dog License Fees:							
Collections	\$	11,612					
Prepaids Applied		5,579	-				
			\$	17,191			
Cat License Fees				1,611			
Miscellaneous Revenue:							
Dog/Cat License Late Fees		2,560					
Kennel License		600					
Troimer Entering	-		-				
			_	3,160	_		
					-		21,962
							71,212
D 11							
Decreased by:	11			1 002			
Expenditures Under R.S. 4:19-15				1,923			
Statutory Excess Due to Current 1	una		-	23,441	_		
		•					25,364
Balance - December 31, 2020					\$		45,848
	-	Anin	ral I	License Fees	Col	lecte	d
		<u> </u>		Year			
				2018			24,796
				2019			21,052
					•		<u> </u>
		N	1axi	mum Reserve	e \$ _.		45,848

Schedule of Reserve for State Unemployment Insurance Trust Fund Expenditures

Trust Funds

Balance - December 31, 2019	\$ 520,038
Increased by:	
Cash Receipts	172,425
	692,463
Decreased by:	
Due to State of New Jersey	78,854
Balance - December 31, 2020	\$613,609_

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Worker's Compensation Trust Fund Expenditures

Trust Funds

Balance - December 31, 2019	\$ 2,405,434
Increased by:	
Cash Receipts	747,437
	3,152,871
Decreased by:	
Payment of Claims	595,140
Balance - December 31, 2020	\$2,557,731_

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Liability Insurance Trust Fund Expenditures

Trust Funds

Balance - December 31, 2019	\$	3,542,112
Increased by:		
Cash Receipts		1,031,258
		4,573,370
Decreased by:		
Payment of Claims	_	698,801
Balance - December 31, 2020	\$	3,874,569

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Health Benefits Plan Trust Fund Expenditures

Trust Funds

Balance - December 31, 2019	\$ 4,278,967
Increased by:	
Cash Receipts	700,049
	4,979,016
Decreased by:	
Payment of Claims	2,000,000
Balance - December 31, 2020	\$ 2,979,016

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Council on Affordable Housing Expenditures

Trust Funds

Balance - December 31, 2019		\$	405,726
Increased by:			
Cash Receipts	\$	181,046	
Interest on Investments	_	652	
		-	181,698
			587,424
Decreased by:			
Cash Disbursements		-	5,882
Balance - December 31, 2020		\$	581.542

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserves for Library Expenditures

Library Trust Fund

Balance - December 31, 2019	\$ 26,963
Increased by:	
Interest	 542
Balance - December 31, 2020	\$ 27,505

BOROUGH OF FAIR LAWN, N.J.

Schedule of Restricted Reserves for Library Expenditures

Library Trust Fund

Balance - December 31, 2019	\$ 92,471
Balance - December 31, 2020	\$ 92,471
Analysis of Balance Eva Kaplan Trust Fund Shirley T. Rosen Trust Fund Endowment Program - Pavers	\$ 17,921 69,050 5,500
	\$ 92,471

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Cafeteria Plan Expenditures

Balance - December 31, 2019	\$ 29,747
Increased by:	
Cash Receipts	41,016
•	
	70,763
D 11	
Decreased by:	
Cash Disbursements	 38,151
Balance - December 31, 2020	\$ 32,612

BOROUGH OF FAIR LAWN, N.J.

Schedule of Service Award Contributions Receivable

Trust Funds

Balance - December 31, 2019	\$	100,230
Increased by:		
2020 Service Award Contributions	_	97,325
		197,555
Decreased by:		
Distributions		100,230
Balance - December 31, 2020	\$	97,325

BOROUGH OF FAIR LAWN, N.J.

Schedule of Net Assets Available for Benefits

Trust Funds

Balance - December 31, 2019		\$	1,777,822
Increased by:			
Contributions	\$ 97,325		
Gain on Investment	266,182		
Interest on Investments	 3,509	-	
		_	367,016
			2,144,838
Decreased by:			
Plan Service Charges	1,092		
Distributions	 36,679	-	
		_	37,771
Balance - December 31, 2020		\$_	2,107,067

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Veteran Affairs Expenditures

Balance - December 31, 2019	\$ 23,776)
Increased by:		
Cash Receipts	1,150)
	24,926	ó
Decreased by:		
Cash Disbursements	17,290	<u>) </u>
Balance - December 31, 2020	\$ 7,630	5

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Open Space

Balance - December 31, 2019		\$	26,664
Increased by:			
Interest Earnings	\$ 209		
Open Space Levy	212,668		
Added/Omitted Levy	 807	-	
			213,684
Balance - December 31, 2020		\$	240,348

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Storm Recovery

Balance - December 31, 2019		\$	661,040
Increased by:			
Interest Earnings	\$ 5,556		
Cash Receipts	 268,338	-	
		•••	273,894
			934,934
Decreased by:			
Cash Disbursements		_	115,278
Balance - December 31, 2020		\$	819,656

Exhibit C-2

BOROUGH OF FAIR LAWN, N.J.

Schedule of Cash

General Capital Fund

Balance - December 31, 2019		\$	6,371,335
Increased by Receipts:			
State Grants and County Grants	\$ 399,297		
Federal Grants	271,720		
Interfunds	2,500,000		
Premium on Note Sale	173,143		•
Improvement Authorizations	2,000,000		
Capital Improvement Fund	255,000		
Deferred Charges - Unfunded	73,305		
Bond Anticipation Notes	3,227,600		
Special Reserves	3,900		
Interest on Investments	 25,772	-	
		*****	8,929,737
			15,301,072
Decreased by Disbursements:			
Improvement Authorizations	1,828,983		
Interfunds	2,550,480		
Encumbrances payable	 1,335,875	-	
	·	_	5,715,338
Balance - December 31, 2020		\$	9,585,734

Exhibit C-3

BOROUGH OF FAIR LAWN, N.J.

Analysis of Cash

General Capital Fund

Federal Grant Encumbrance Special Reser Reserve for U Capital Impro Interfund Acc Reserve for G	s Payable ves nappropriated State Grant vement Fund	\$	2,240,622 (563,666) (400,643) 3,605,659 69,918 15,464 257,398 2,525,772 18,243
Ordinance	The second section of the		
Number	Improvement Description		
2053	Multi Purpose		(41,695)
2245	Various Improvements		180,644
2259	Improvements to Parks - Vogel/George St.		(50,000)
2284	Various Improvements		2,338
2294	Berdan Grove ADA Park Imps.		(50,000)
2310	Various Improvements		142,195
2337	Various Improvements		371,177
2376	Various Improvements		280,417
2377	Various Road Improvements		(101,614)
2384	Memorial Park and Pool Improvements		989
2387/2390	Improvements to 20th Street		32,844
2402	Naugle-Vanderbeck House		131,226
2427	Various Improvements		199,710
2428	Roadway Improvements		1,232
2458	Various Improvements		372,723
2459	Roadway Improvements		3,960
2461	CDBG - ADA Curb Cuts		2,786
2462	CDBG - Senior Center Improvements		21,310
2472	Improvements to 17th Street		65,904
2495	Various Improvements		550,607
2496	Improvements to Various Roads		9,627
2503	Memorial Pool and Park Improvements		6,516
2506	County-Wide ADA Ramps, Curbs and Sidewalks		54,858
2530	Various Capital Improvements		(1,900,469)
2532	Improvements to Various Roads		(507,318)
2546	County-Wide ADA Ramps, Curbs and		(001,010)
20.10	Sidewalks		37,000
2550	Construction of Administration Building		27,000
2000	at Memorial Pool		2,000,000
		\$_	9,585,734

BOROUGH OF FAIR LAWN, N.J.

Schedule of County Grants Receivable

General Capital Fund

Year Ended December 31, 2020

Balance Dec. 31, 2020		582	131,226	50,000	000,06		737,000	54,858		563,666
Received	115,000							225,142	59,155	399,297
2020 Grants Authorized					000,006	i c	37,000		2,320	129,320
Balance Dec. 31, 2019	115,000	582	131,226	50,000		0 0 0	200,000	280,000	56,835	833,643
Ordinance	2375 \$	2384	2402	2503	2527		2293/2409/2546	2506	2518	<i>⇔</i> "
Year	2015	2015	2016	2019	2020		2014	2019	2019	
Grant <u>Amount</u>	115,000	50,000	131,226	50,000	90,000	() () () () () () () () () ()	237,000	280,000	56,835	
	Bergen County Open Space Grant: Naugle - Vanderbeck	Municipal Pool & Pool Imps.	Naugle - Vanderbeck	Memorial Pool and Park Imps.	Memorial Park Splash Park	Bergen County Dept. of Public Works	County-wide ADA ramps/curbs/sidewalks	County-wide ADA ramps/curbs/sidewalks	Drainage Imps. Within Saddle River Road	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Federal and State Grants Receivable

General Capital Fund

Year Ended December 31, 2020

Balance Dec. 31, 2020	26,655 64,000 49,848 73,663	214,166	31,173 65,904 89,400	186,477	400,643
Received	3,520	3,520	157,600	268,200	271,720
2020 Grants Authorized	49,848 73,663	123,511	157,600	357,600	481,111
Balance Dec. 31, 2019	30,175 64,000	94,175	31,173	97,077	191,252
ď	69	69	↔	69	€
Ordinance	2462 2504 2537 2538		2390 2472 2551 2552		
Year	2018 2019 2020 2020		2016 2018 2020 2020		
Grant <u>Amount</u>	30,175 64,000 49,848 73,663		155,500 202,000 157,600 200,000		
	Community Development Block Grant. Senior Center Improvements Handicapped Accessible Restrooms at Senior Center 30th Street Improvements Senior Center Ramps	Total Community Development Block Grants	State of New Jersey Transportation Trust Fund Improvements to 20th Street Improvements to 17th Street Improvements to Plaza Rd., Section 2 - 2019 MA Improvements to Plaza Rd., Avenue - 2020 MA	Total New Jersey Transportation Trust Fund	

Schedule of Deferred Charges to Future Taxation - Funded

General Capital Fund

Balance - December 31, 2019		\$	25,761,000
Decreased by: Current year Budget Appropriations: Capital Lease Principal Serial Bond Principal	\$ 450,000 1,985,000		
			2,435,000
Balance - December 31, 2020		\$_	23,326,000
	Analysis of Balance: Capital Leases Payable Bonds Payable	\$	7,980,000 15,346,000
		\$	23,326,000

BOROUGH OF FAIR LAWN, N.J.

Schedule of Deferred Charges to Future Taxation - Unfunded

General Capital Fund

Year Ended December 31, 2020

Unexpended Improvement Authorization	24,457	19,000 3,000 795,000 3,400 1,919,531 451,682	5,012,309
Expenditures	41,695 50,000 50,000	2,400 1,900,469 507,318	2,653,496 tions - Unfunded 371,177 280,417 199,710 1,232 372,723 3,960 550,607
Financed by Bond Anticipation Notes	791,000 1,924,800 1,180,000	2,171,000 1,435,000 1,845,000 1,225,600 1,800,000 1,427,600	14,100,000 2,653,496 Improvement Authorizations - Unfunded Less: Unexpended proceeds of Bond Anticipation Notes 2337 371,177 2376 280,417 2427 199,710 2428 1,232 2428 372,723 2459 550,607
Balance <u>Dec. 31, 2020</u>	66,152 50,000 50,000 791,000 1,924,800 1,286,000	2,190,000 1,438,000 795,000 1,845,000 1,529,000 1,430,000 3,820,000 3,820,000	19,973,952 Impro Less: Unexport Bond An
Funded	73,305 29,000 87,600 76,000		265,905 73,305 192,600 265,905
2020 Authorizations		3,820,000	Cash Receipt \$ Paydown of Notes
Balance Dec. 31, 2019	\$ 66,152 50,000 73,305 50,000 820,000 2,012,400 1,362,000	2,190,000 1,438,000 795,000 1,845,000 1,529,000 1,800,000 1,430,000	S 15,460,857
Improvement Description	General improvements: Multiple Purpose Improv. To Parks - Vogel/George St. Mun. Park Improv BC OS Berdan Grove ADA Park Improv Various Improvements Various Improvements Various Road Improvements	Various Improvements Roadway Improvements Refunding Bond Ordinance Various Improvements Roadway Improvements Various Improvements Improvements to Various Roads Various Capital Improvements Improvements to Various Roads	
Ordinance <u>Number</u>	2053 2259 2281 2294 2337 2376	2427 2428 2439 2458 2459 2495 2530 2532	

1,791,853

\$ 3,220,456

BOROUGH OF FAIR LAWN, N.J.

Schedule of General Serial Bonds Payable

General Capital Fund

Year Ended December 31, 2020

Rolonge	Dec. 31, 2020		9,545,000	5,801,000	15,346,000
	Decreased	935,000	1,050,000		1,985,000
Dalama	Dec. 31, 2019	935,000	10,595,000	5,801,000	17,331,000
1	Rate	↔	2.000% 2.000% 2.000% 2.000% 2.000% 2.000% 2.000%	2.125% 3.000% 3.000% 4.000% 4.000%	69 ∥
Maturities of Bonds Outstanding,	Date Amount			1,295,000 938,000 948,000 960,000 965,000 995,000	
Maturi Bonds Ou	<u>Date</u>		09/01/21 09/01/22 09/01/23 09/01/24 09/01/25 09/01/26 09/01/28	09/01/30 12/15/21 12/15/22 12/15/23 12/15/24 12/15/26	
	Ungmai <u>Issue</u>	13,415,000	13,820,000	5,801,000	
	Late of Issue	Dec. 15, 2010	Sept. 1, 2016	Aug. 22, 2017	
	Purpose	Multi-Purpose	Multi-Purpose	Refunding Bond	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Capital Leases Payable

General Capital Fund

Year Ended December 31, 2020

		Balance	Dec. 31, 2020	7,980,000														7,980,000
			Decreased	450,000														450,000
		Balance	Dec. 31, 2019	8,430,000														8,430,000
		Interest	Rate	4.000%	2.000%	2.000%	2.000%	2.125%	2.250%	4.000%	4.000%	2.750%	5.000%	2,000%	5.000%	2.000%	2.000%	\$?
Maturities of	Bonds Outstanding,	December 31, 2020	Amount	460,000	470,000	480,000	490,000	500,000	520,000	540,000	555,000	585,000	610,000	640,000	675,000	710,000	745,000	
Matur	Bonds Ou	Decembe	<u>Date</u>	09/15/21	09/15/22	09/15/23	09/15/24	09/15/25	09/15/26	09/15/27	09/15/28	09/15/29	09/15/30	09/15/31	09/15/32	09/15/33	09/15/34	
		Original	Issue	12,860,000														
		Date of	<u>Issue</u>	Nov. 15, 2004														
			<u>Purpose</u>	Recreation Center														

BOROUGH OF FAIR LAWN, N.J.

Schedule of Bond Anticipation Notes Payable

General Capital Fund

Year ended December 31, 2020

Date of Issue	الموجود والم	Date of	Interest	Balk	Balance			Balance,
Original Notes	<u>Issue</u>	Maturity	Rate	8 21	2019	Increased	Decreased	2020
09/16/16	09/10/20	09/10/21	1.50%	∞	20,000	791,000	820,000	791,000
09/16/16	09/10/20	09/10/21	1.50%	2,0	12,400	1,924,800	2,012,400	1,924,800
09/16/16	09/10/20	09/10/21	1.50%	1,2	56,000	1,180,000	1,256,000	1,180,000
09/13/18	09/10/20	09/10/21	1.50%	2,1	71,000	2,171,000	2,171,000	2,171,000
09/13/18	09/10/20	09/10/21	1.50%	1,4	35,000	1,435,000	1,435,000	1,435,000
09/12/19	09/10/20	09/10/21	1.50%	1,8	45,000	1,845,000	1,845,000	1,845,000
09/12/19	09/10/20	09/10/21	1.50%	1,5	1,525,600	1,525,600	1,525,600	1,525,600
03/10/20	09/10/20	09/10/21	1.50%			1,800,000		1,800,000
09/10/20	09/10/20	09/10/21	1.50%			1,427,600		1,427,600
				\$ 11,0	11,065,000	14,100,000	11,065,000	14,100,000
					· · ·	000		
			í	•	Cash &	9,777,000		
			룝	Budget Appropriation Renewed	ropriation Renewed	10,872,400	192,600	
					↔	14,100,000	11,065,000	

2337 2376 2377 2427 2428 2458 2459 2495

Ord.

Schedule of Reserve for Special Reserves

General Capital Fund

		Balance Dec. 31, 2019		Increased		Balance Dec. 31, 2020
Ordinance 1737	\$	1,127				1,127
Community Development Block Grants		25,012				25,012
Public Works Act of 1976		1,750				1,750
Reserve for JP Morgan Receivable				25,200		25,200
Board of Education Parking Project		7,036				7,036
Reserve for Debt		9,793				9,793
	\$	44,718		25,200		69,918
		G 1 D 1 .	_	2.000		
		Cash Receipts		3,900		
•		Interfund		1,096		
		Fund Balance		20,204	-	
			\$	25,200	•	
Analysis of Balance						
Reserve for Public Works Act of 1976					\$	1,750
Reserve for Payment of Debt - Barrier Free Cu	гb	Cuts				26,139
Reserve for JP Morgan Co-operative Parking I	ot	Receivable				25,200
Reserve for Board of Education Joint Paving F	roj	ect				7,036
Reserve for Debt					_	9,793
					\$	69,918

BOROUGH OF FAIR LAWN, N.J.

Schedule of Improvement Authorizations

General Capital Fund

1ce 2020 <u>Unfunded</u>		24,457			371,177	280,417	4,386				218,710	4,232	795,000	372,723	7,360				550,607	12,027						1,919,531	451,682	
Balance Dec. 31, 2020 Funded Unf		1000	180,644	142,195				686	32,844	131,226						2,786	21,310	65,904			6,516		54,858					
Paid or <u>Charged</u>		807.30	23,028 11,673	33,088	183,501	98,922					78,578			17,768	2,175		(34)		714,786	1,031,514	1,925			2,320	90,000	2,103,369	558,318	49,848
2020 Authorizations																								2,320	90,000	4,022,900	1,010,000	49,848
nce , 2019 <u>Unfunded</u>		24,457			554,678	379,339	4,386				297,288	4,232	795,000	390,491	9,535				1,265,393	1,043,541								
Balance Dec. 31, 2019 Funded Unf		000	206,272 14,011	175,283				686	32,844	131,226						2,786	21,276	65,904			8,441		54,858					
Ordinance <u>Amount</u>		3,087,000	2,656,000 2,217,700	1,612,000	2,100,000	2,300,000	1,510,000	20,000	155,500	131,226	2,300,000	1,510,000	6,596,000	2,050,000	1,610,000	39,300	30,175	202,000	1,900,000	1,510,000	50,000		280,000	59,155	90,000	4,022,900	1,010,000	49,848
Improvement Description	General Improvements:	Multi Purpose	Various Improvements Various Improvements	Various Improvements	Various Improvements	Various Improvements	Various Road Improvements	Memorial Park and Pool Improvements	Improvements to 20th Street	Naugle-Vanderbeck House	Various Improvements	Roadway Improvements	Refunding Bond Ordinance	Various Improvements	Roadway Improvements	CDBG - ADA Curb Cuts	CDBG - Senior Center Improvements	Improvements to 17th Street	Various Improvements	Improvements to Various Roads	Memorial Pool and Park Improvements	County-Wide ADA Ramps, Curbs and	Sidewalks	Drainage Imps. Within Saddle River Road	Memorial Park Splash Park	Various Capital Improvements	Improvements to Various Roads	30th Street Improvements
Ordinance <u>Number</u>		2053	2245 2284	2310	2337	2376	2377	2384	2387/2390	2402	2427	2428	2439	2458	2459	2461	2462	2472	2495	2496	2503	2506		2518/2519	2527	2530	2532	2537

BOROUGH OF FAIR LAWN, N.J.

Schedule of Improvement Authorizations

General Capital Fund

Year Ended December 31, 2020

nce , 2020	Unfunded				5,012,309				
Balance Dec. 31, 2020	Funded		37,000	2,000,000	2,678,610				
Paid or	Charged	73,663		157,600 200,000	5,434,642			3,605,659	5,434,642
2020	Authorizations	73,663	37,000	2,000,000 157,600 200,000	7,643,331	253,900 123,511 39,320 90,000 4,779,000 2,000,000 357,600	7,643,331	Encumbrances Payable \$ Cash Disbursements	€
Balance Dec. 31, 2019	Onfunded				4,768,340	Capital Improvement Fund \$ uity Development Block Grant 'Department of Public Works ounty Open Space Trust Fund Deferred Charges - Unfunded 2020 Budget Appropriation tment of Transportation Grant	⇔ "	Encum	
Bal Dec. 3	Funded				\$ 713,890	Capital Improvement Fund Community Development Block Grant Bergen County Department of Public Works Bergen County Open Space Trust Fund Deferred Charges - Unfunded 2020 Budget Appropriation State Department of Transportation Grant			
Ordinance	Amount	73,663	37,000	2,000,000 157,600 200,000		Commu Bergen Courr Bergen State Depa			
	Improvement Description	Senior Center Ramps	Sidewalks	Construction of Administration Building at Memorial Pool Imps. To Plaza Road, Section 2 Imps. To Prospect Avenue					

2551 2552

Ordinance <u>Number</u>

2538 2546

2550

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Encumbrances Payable

General Capital Fund

Balance - December 31, 2019	\$	1,335,875
Increased by:		
Charged to Improvement Authorizations	_	3,605,659
Decreased by:		4,941,534
Payments	_	1,335,875
Balance - December 31, 2020	\$_	3,605,659

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Unappropriated State Grant -New Jersey Stormwater Management Grant

General Capital Fund

Balance - December 31, 2019	\$ 15,464
Balance - December 31, 2020	\$ 15,464

BOROUGH OF FAIR LAWN, N.J.

Schedule of Capital Improvement Fund

General Capital Fund

Balance - December 31, 2019	\$ 256,298
Increased by:	
Budget Appropriation	 255,000
	511,298
Decreased by:	
Appropriated to Finance Improvement	
Authorizations	 253,900
Balance - December 31, 2020	\$ 257,398

BOROUGH OF FAIR LAWN, N.J.

Schedule of Interfunds

General Capital Fund

		Due from/(to) Balance Dec. 31, 2019	Increased	Decreased	Due from/(to) Balance Dec. 31, 2020
Current Fund	\$_	(2,551,576)	2,551,576	2,525,772	(2,525,772)
	\$_	(2,551,576)	2,551,576	2,525,772	(2,525,772)
Analysis					
Due from General Capital Fund	-	(2,551,576)	2,551,576	2,525,772	(2,525,772)
	\$_	(2,551,576)	2,551,576	2,525,772	(2,525,772)
I		Cash Receipts \$ n Investments		2,500,000 25,772	
Re-establish Reserve for JP	_		1,096		
	Cash D	Disbursements -	2,550,480		
		\$	2,551,576	2,525,772	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Grants Receivable

General Capital Fund

Balance - December 31, 2019	\$ 18,243
Balance - December 31, 2020	\$ 18,243
Analysis of Balance	
Salt Shed/Glen Road Various Other Grants	\$ 3,255 14,988
	\$ 18,243

Schedule of Bonds and Notes Authorized But Not Issued

General Capital Fund

Ordinance <u>Number</u>	Improvement Description		Balance Dec. 31, 2019	2020 <u>Authorizations</u>	<u>Decreased</u>	Balance Dec. 31, 2020
	General Improvements:					
2053	Multiple Purpose	\$	66,152			66,152
2259	Imps. To Parks - Vogel/George St.		50,000			50,000
2281	Municipal Park Imps BCOS		73,305		73,305	
2294	Berdan Grove ADA Park Imps.		50,000			50,000
2377	Various Road Improvements		106,000			106,000
2427	Various Improvements		19,000			19,000
2428	Roadway Improvements		3,000			3,000
2439	Refunding Bond Ordinance		795,000			795,000
2459	Roadway Improvements		3,400			3,400
2495	Various Improvements		1,800,000		1,800,000	
2496	Improvements to Various Roads		1,430,000		1,427,600	2,400
2530	Various Capital Improvements			3,820,000		3,820,000
2532	Improvements to Various Roads	_		959,000		959,000
		\$_	4,395,857	4,779,000	3,300,905	5,873,952
			Bond Anticipat	ion Notes Issued \$	3,227,600	
	Budget Appropriat	tion	- Deferred Cha	rged - Unfunded	73,305	
				\$	3,300,905	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Cash - Treasurer

Water Utility Fund

		Operating	<u>Capital</u>
Balance, December 31, 2019	\$	9,757,640	3,956,545
Increased by Receipts:			
Water Collector		6,261,355	
Interest on Investments		43,439	9,681
Interfund		3,029,304	2,500,000
Other Miscellaneous		56,961	
Miscellaneous Revenue Not Anticipated		156,912	
Overpayments		1,961	
Capital Improvement Fund			200,000
Fund Balance			61,405
Bond Anticipation Notes	_		1,700,000
		9,549,932	4,471,086
		19,307,572	8,427,631
Decreased by Disbursements:			
2020 Appropriations		6,210,594	
2019 Appropriation Reserves		253,452	
Interfunds		4,000,000	2,529,304
Water Rent Overpayments		586	
Accrued Interest on Bonds		168,209	
Encumbrances			580,520
Improvement Authorizations			395,804
	_	10,632,841	3,505,628
Balance, December 31, 2020	\$_	8,674,731	4,922,003

Analysis of Cash

Water Utility Capital Fund

December 31, 2020

			Balance, Dec. 31, 2020
Fund Balance		\$	405,913
Encumbrances	s Payable		504,475
Capital Impro	vement Fund		187,730
Interfunds Acc	counts Payable		2,509,681
Improvement Ordinance	Authorizations:		
<u>Number</u>	General Improvements		
2218	Various Improvements to Water System		(59)
2243	Various Improvements to Water System		105,567
2286	Impr. To Water Supply & Distr. System		62,537
2311	Impr. To Water Supply & Distr. System		33,399
2378	Impr. To Water Supply & Distr. System		34,849
2378	Impr. To Water Supply & Distr. System		107,000
2429	Impr. To Water Supply & Distr. System		359,460
2460	Impr. To Water Supply & Distr. System		19,320
2497	Various Improvements to Water System		564,393
2531	Various Improvements to Water System	_	27,738
		\$	4,922,003

Schedule of Interfunds

Water Utility Operating Fund

		Due from/(to) Balance Dec. 31, 2019	Increased	Decreased	Due from/(to) Balance Dec. 31, 2020
	=		222010000	<u> </u>	200.01,2020
Current Fund	\$	(3,999,099)	4,000,000	3,000,000	(2,999,099)
Water Utility Capital Fund		29,304	9,681	29,304	9,681
	\$_	(3,969,795)	4,009,681	3,029,304	(2,989,418)
Analysis					
Due from Other Funds		29,304	9,681	29,304	9,681
Due from Water Utility Operating Fund	_	(3,999,099)	4,000,000	3,000,000	(2,999,099)
	\$_	(3,969,795)	4,009,681	3,029,304	(2,989,418)
Cash Recei	pts		\$	3,029,304	
Cash Disbu			4,000,000		
Interest on I	Investment	ts	9,681		
			\$ 4,009,681	3,029,304	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Consumers' Accounts Receivable -Operating Fund

Water Utility Fund

Balance, December 31, 2019	\$	389,533
Increased by: 2020 Levy		6,470,899
		6,860,432
Decreased by:		6,261,355_
Balance, December 31, 2020	\$_	599,077
	•.	Exhibit D-9
Inventory - Material and Supplies		
Water Utility Fund		
Year ended December 31, 2020		
Balance, December 31, 2019	\$	169,736
Increased by: Purchases	_	66,117
		235,853
Decreased by: Inventory Usage	_	66,466
Balance, December 31, 2020	\$_	169,387

Schedule of Fixed Capital

Water Utility Capital Fund

Account	Balance, Dec. 31, 2019	Balance, Dec. 31, <u>2020</u>
Springs and Wells	\$ 2,300,722	2,300,722
Land and Pumping Stations	378,767	378,767
Structure and Pumping Stations	341,881	341,881
Electrical Pumping Equipment	359,075	359,075
Miscellaneous Pumping Equipment	221,235	221,235
Storage Reservoirs and Tanks	1,854,438	1,854,438
Distribution Mains and Accessories	9,420,269	9,420,269
Meters	1,005,804	1,005,804
Fire Hydrants	788,228	788,228
Garage	58,008	58,008
Other Tangible Water Capital	455,587	455,587
Distribution Equipment	28,656	28,656
Engineering During Construction	312,274	312,274
Legal Expenses During Construction	21,068	21,068
Interest During Construction	35,641	35,641
Miscellaneous Charges During Construction	 49,161	49,161
	\$ 17,630,815	17,630,815

BOROUGH OF FAIR LAWN, N.J.

Schedule of Fixed Capital Authorized and Uncompleted

Water Utility Capital Fund

Balance,	Dec. 31,	<u>2020</u>	79,500	1,688,000	326,320	545,000	800,000	1,135,450	1,788,708	2,670,000	3,680,000	736,000	13,448,978
		Decreased											
	2020	Authorizations										736,000	736,000
Balance,	Dec. 31,	2019	79,500	1,688,000	326,320	545,000	800,000	1,135,450	1,788,708	2,670,000	3,680,000		\$ 12,712,978
	ance	Amount	94,200 \$	1,688,000	326,400	545,000	800,000	1,140,000	1,800,000	2,670,000	3,680,000	736,000	•> "
Ordina	Ordinance	Date	\$ 80/13/08	09/11/12	07/16/13	04/08/14	04/14/15	04/19/16	04/25/17	04/17/18	04/23/19	04/28/20	
		Improvement Description	Improvements to Water System	Various Improvements to Water System	Improv of Water Supply & Distr. System	Various Improvements to Water System	Various Improvements to Water System						
	Ordinance	Number	2123	2243	2286	2311	2339	2378	2429	2460	2497	2531	

Schedule of 2019 Appropriation Reserves

Water Utility Fund

		Balance, Dec. 31, 2019	Balance after Tranfers and Encumbrances	Paid or <u>Charged</u>	Balance <u>Lapsed</u>
Operating:					
Salaries and Wages	\$	127,680	127,680	17,085	110,595
Other Expenses		295,200	607,966	210,649	397,317
Total Operating		422,880	735,646	227,734	507,912
Capital Improvements:					
Capital Outlay	_	13,825	78,857	25,718	53,139
Total Capital Improvements	_	13,825	78,857	25,718	53,139
Deferred Charges and Statutory Expendit	ures:				
Social Security System (O.A.S.I.)	<u></u>	12,680	12,680		12,680
Total Deferred Charges and Staturory					
Expenditures	_	12,680	12,680		12,680
	\$_	449,385	827,183	253,452	573,731
Арұ	ropria	ation Reserves \$	449,385		
]	Encumbrances	377,798		
		\$	827,183		

Schedule of Water Rent Overpayments

Water Utility Fund

Balance, December 31, 2019	\$ 7,318
Increased by:	
Current Year Overpayments	 1,961
	9,279
Decreased by:	
Refunded	 586
Balance, December 31, 2020	\$ 8,693

BOROUGH OF FAIR LAWN, N.J.

Schedule of Accrued Interest on Bonds and Notes

Water Utility Fund

Balance, December 3	1, 2019			\$	47,951
Increased by:					
Budget Appropriati	ion			-	171,822
					219,773
Decreased by:					
Payments					168,209
Balance, December 3	1, 2020			\$_	51,564
Analysis of Accrued 1	<u>Interest</u>				
Pri	ncipal				
Outs	standing		Interest		
Dec.	31, 2020	<u>Period</u>	Rate		Amount
Serial Bonds					
\$ 4,	,185,000	120 Days	2.00%		27,900
	404,000	16 Days	3.00%		539
Bond Anticipation	on Notes				
5,	,000,000	111 Days	1.50%	_	23,125
				\$_	51,564

BOROUGH OF FAIR LAWN, N.J.

Schedule of Reserve for Encumbrances Payable

Water Utility Capital Fund

Balance - December 31, 2019			\$	862,033
Increased by:				
Charged to Improvement Authorizations			_	311,063
				1,173,096
Decreased by:				
Payments	\$	580,520		
Cancelled	_	88,101	•	
Cash Disbursements			_	668,621
Balance - December 31, 2020			\$	504.475

BOROUGH OF FAIR LAWN, N.J.

Schedule of Improvement Authorizations

Water Utility Capital Fund

Year ended December 31, 2020

Balance, Dec. 31, 2020	Onfunded	762,168 555,320 2,360,393 697,000	4,374,881				
	<u>Funded</u>	105,567 62,537 33,399 34,849 107,000	371,090				
	Expended	(33,399) (34,849) (19,853) 317,815 377,790 11,262	618,766			311,063 (88,101) 395,804	618,766
2020	Authorizations	736,000	736,000	39,000	\$ 736,000	Encumbrances \$ PY Encumbrances Cancelled Cash Disbursement	<i>&</i> β
nce, , 201 <u>9</u>	Unfunded	742,315 873,135 2,738,183	4,353,633	Authorized Not Issued \$ Capital Improvement Fund	V 3	PY Encumbra Casl	
Balance, Dec. 31, 2019	Funded	105,567 62,537 107,000	275,104	Authoriz Capital Impr			
ě	Amount	1,688,000 \$ 326,400 545,000 800,000 1,140,000 1,800,000 2,670,000 3,680,000 736,000	₩"				
Ordinance	Date	Sept. 11, 2012 July 16, 2013 April 8, 2014 April 19, 2015 April 19, 2016 April 25, 2017 April 27, 2018 April 23, 2019					
	Improvement Description	Various Improvements to Water System Impr. To Water Supply & Distr. System Various Improvements to Water System Various Improvements to Water System					

2243 2286 2311 2339 2378 2429 2460 2497 2531

Ordinance <u>Number</u>

Schedule of Interfunds

Water Utility Capital Fund

		Due from/(to)			Due from/(to)
		Balance	т 1	TO 1	Balance
		Dec. 31, 2019	Increased	<u>Decreased</u>	Dec. 31, 2020
Current Fund	\$	(2,500,000)	2,500,000	2,500,000	(2,500,000)
Water Utility Operating Fund		(29,304)	29,304	9,681	(9,681)
V 1 E	•			·	
	\$	(2,529,304)	2,529,304	2,509,681	(2,509,681)
	·				
<u>Analysis</u>					
Due to Other Funds		(2,529,304)	2,529,304	2,509,681	(2,509,681)
	•	<u></u>			
	\$	(2,529,304)	2,529,304	2,509,681	(2,509,681)
		_			
	Cash Disburseme	nts S	2,529,304		
	Cash Receipts			2,500,000	
	Interest on Invest	ments		9,681	
		\$	3,529,304	2,509,681	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Capital Improvement Fund

Water Utility Capital Fund

Year ended December 31, 2020

Balance, December 31, 2019	\$ 26,730
Increased by: 2020 Budget Appropriation	 200,000
Decreased by:	226,730
Appropriated to Finance Improvement Authorizations	 39,000
Balance, December 31, 2020	\$ 187,730

Exhibit D-19

Schedule of Reserve for Amortization

Water Utility Capital Fund

Balance, December 31, 2019	\$	16,853,998
Increased by:		
Budget Appropriation -		
Serial Bond Principal	,	440,000
Balance, December 31, 2020	\$	17,293,998

Schedule of Deferred Reserve for Amortization

Water Utility Capital Fund

Ordinance <u>Number</u>	Improvement Description	Date of Ordinance		Balance, Dec. 31, 2019	Increased	Balance, Dec. 31, 2020
2123	Improvement to Water System	August 19, 2008	\$	19,771		19,771
2243	Various Improvements to Water System	September 11, 2012		160,487		160,487
2286	Impr. of Water Supply & Distribution System	July 16, 2013		21,320		21,320
2311	Impr. of Water Supply & Distribution System	April 8, 2014		27,250		27,250
2339	Various Improvements to Water System	April 14, 2015		38,200		38,200
2378	Impr. of Water Supply & Distribution System	April 19, 2016		55,000		55,000
2429	Impr. To Water Supply & Distribution System	April 25, 2017		86,000		86,000
2460	Impr. To Water Supply & Distribution System	April 17, 2018		134,000		134,000
2497	Various Improvements to Water System	April 23, 2019		184,000		184,000
2531	Various Improvements to Water System	April 28, 2020			39,000	39,000
			\$	726,028	39,000	765,028
		Capital I	mprov	ement Fund \$	39,000	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Water Utility Serial Bonds

Water Utility Capital Fund

Balance,	$\frac{2020}{2020}$		4,185,000	404,000	4,589,000
	Decreased	200,000	240,000		440,000
Balance,	Dec. 31, 2019	200,000	4,425,000	404,000	5,029,000
· •	interest <u>Rate</u>	6/3	2.000% 2.000% 2.000% 2.000% 2.000% 2.000% 2.000% 2.125% 2.250% 2.375%	3.000%	∽"
Maturities of bonds outstanding,	Amount		255,000 250,000 275,000 300,000 325,000 350,000 350,000 350,000 350,000 350,000 350,000	202,000 202,000	
	Date		Sept. 1, 2021 Sept. 1, 2022 Sept. 1, 2023 Sept. 1, 2024 Sept. 1, 2025 Sept. 1, 2025 Sept. 1, 2026 Sept. 1, 2027 Sept. 1, 2028 Sept. 1, 2029 Sept. 1, 2039 Sept. 1, 2039 Sept. 1, 2039 Sept. 1, 2030 Sept. 1, 2031 Sept. 1, 2031	Dec. 15, 2021 Dec. 15, 2022	
	Ongmal <u>Issue</u>	2,245,000	5,065,000	404,000	
	Date of <u>Issue</u>	Dec. 15, 2010	Sept. 1, 2016	Aug. 22, 2017	
	Purpose	Water Improvements	Water Improvements	Refunding Bonds	

BOROUGH OF FAIR LAWN, N.J.

Schedule of Bond Anticipation Notes Payable

Water Utility Capital Fund

Balance, Dec.31, <u>2020</u>	1,300,000 2,000,000 1,700,000	5,000,000		
Decreased	1,300,000 2,000,000	3,300,000	3,300,000	3,300,000
Increased	1,300,000 2,000,000 1,700,000	5,000,000	1,700,000	\$ 000,000
Balance Dec.31 <u>2019</u>	1,300,000	3,300,000	Cash \$ Renewals	65
Interest <u>Rate</u>	1.50% \$ 1.50% 1.50%	⇔ ∥		
Date of <u>Maturity</u>	Sept. 10, 2021 Sept. 10, 2021 Sept. 10, 2021			
Date of <u>Issue</u>	Sept. 10, 2020 Sept. 10, 2020 Sept. 10, 2020			
Date of Issue of Original <u>Notes</u>	Sept. 13, 2018 Sept. 13, 2019 Sept. 10, 2020			
Improvement Description	Various Improvements to Water System Various Improvements to Water System Various Improvements to Water System			
Ord.	2429 2460 2497			

Schedule of Bonds and Notes Authorized But Not Issued

Water Utility Capital Fund

Ordinance <u>Number</u>	Improvement Description	j	Balance Dec. 31, 2019	2020 Authorizations	Decreased by:	Balance Dec. 31, 2020
2218 2429 2460 2497	Various Improvements to Water System Improvement of Water Supply & Distribution System Improvement of Water Supply & Distribution System Various Improvements to Water System	\$	59 402,708 536,000 3,496,000		1,700,000	59 402,708 536,000 1,796,000
2531	Various Improvements to Water System	\$=	4,434,767	697,000	1,700,000	3,431,767
		Во	nd Anticipation	n Note Issuance S		

PART II

LETTER ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS

COMMENTS AND RECOMMENDATIONS

YEAR ENDED DECEMBER 31, 2020



STEVEN D. WIELKOTZ, CPA, RMA, PSA MATTHEW B. WIELKOTZ, CPA, PSA PAUL J. CUVA, CPA, RMA, PSA JAMES J. CERULLO, CPA, RMA, PSA THOMAS M. FERRY, CPA, RMA, PSA

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable Mayor and Members of the Borough Council Borough of Fair Lawn County of Bergen, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America; audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey; and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States, the financial statements-regulatory basis of the Borough of Fair Lawn in the County of Bergen as of and for the year ended December 31, 2020 and the related notes to the financial statements, and have issued our report thereon dated July 22, 2021, which was adverse due to being presented in accordance with New Jersey regulatory basis of accounting.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements-regulatory basis, we considered the Borough of Fair Lawn's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements-regulatory basis, but not for the purpose of expressing an opinion on the effectiveness of the Borough of Fair Lawn's internal control. Accordingly, we do not express an opinion on the effectiveness of the Borough of Fair Lawn's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Honorable Mayor and Members of the Borough Council Page 2.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough of Fair Lawn's financial statementsregulatory basis are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

However, we noted certain immaterial instances of noncompliance that we have reported to the management of the Borough of Fair Lawn in the accompanying comments and recommendations section of this report.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Borough of Fair Lawn's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Borough of Fair Lawn's internal controls and compliance. Accordingly, this communication is not suitable for any other purpose.

Steven D. Wielkotz, C.P.A.

Registered Municipal Accountant

No. CR00413

WIELKOTZ & COMPANY, LLC

Certified Public Accountants

Pompton Lakes, New Jersey

July 22, 2021



GENERAL COMMENTS

Contracts and Agreements

N.J.S.A. 40A:11-3 states:

- a. When the cost or price of any contract awarded by the contracting agent in the aggregate does not exceed in a contract year the total sum of \$17,500, the contract may be awarded by a purchasing agent when so authorized by ordinance or resolution, as appropriate to the contracting unit, of the governing body of the contracting unit without public advertising for bids, except that the governing body of any contracting unit may adopt an ordinance or resolution to set a lower threshold for the receipt of public bids or the solicitation of competitive quotations. If the purchasing agent is qualified pursuant to subsection b. of section 9 of P.L. 1971, c.198 (C.40A:11-9), the governing body of the contracting unit may establish that the bid threshold may be up to \$25,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section.
- b. Any contract made pursuant to this section may be awarded for a period of 24 consecutive months, except that contracts for professional services pursuant to subparagraph (i) of paragraph (a) of subsection (1) of section 5 of P.L. 1971, c.198 (C.40A:11-5) may be awarded for a period not exceeding 12 consecutive months. The Division of Local Government Services shall adopt and promulgate rules and regulations concerning the methods of accounting for all contracts that do not coincide with the contracting unit's fiscal year.
- c. The Governor, in consultation with the Department of the Treasury, shall no later than March 1 of every fifth year beginning in the fifth year after the year in which P.L. 1999, c.440 takes effect, adjust the threshold amount and the higher threshold amount which the governing body is permitted to establish, as set forth in subsection a. of this section, or the threshold amount resulting from any adjustment under this subsection, in direct proportion to the rise or fall of the index rate as that term is defined in section 2 of P.L. 1971, c.198(C.40A:11-2), and shall round the adjustment to the nearest \$1,000. The Governor shall, no later than June 1 of every fifth year, notify each governing body of the adjustment. The adjustment shall become effective on July 1 of the year in which it is made.

N.J.S.A. 40A:11-4 states:

a. Every contract awarded by the contracting agent for the provision or performance of any goods or services, the cost of which in the aggregate exceeds the bid threshold, shall be awarded only by resolution of the governing body of the contracting unit to the lowest responsible bidder after public advertising for bids and bidding therefor, except as is provided otherwise in this act of specifically by any other law. The governing body of a contracting unit may, be resolution approved by a majority of the governing body and subject to subsections b. and c. of this section, disqualify a bidder who would otherwise be determined to be the lowest responsible bidder, if the governing body finds that it has had prior negative experience with the bidder.

GENERAL COMMENTS (continued)

Effective January 1, 2011, the bid threshold, in accordance with N.J.S.A. 40A:11-3 and 40A:11-4 (as amended) is \$17,500 and with a qualified purchasing agent the threshold may be up to \$36,000. On July 1, 2020, this amount was increased to \$44,000.

The governing body of the Municipality has the responsibility of determining whether the expenditures in any category will exceed the bid threshold within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Borough Counsel's opinion should be sought before a commitment is made.

The minutes indicate that bids were requested by public advertising for the following items:

Fair Lawn Senior Center Restroom Renovations

Electrical Repair and Maintenance

Uniforms: Police, Special Police and School Crossing Guards

SCADA System Improvements

Radio Shelter Rehabilitation (Gordon Place)

Municipal Facilities HVAC Maintenance and Repair

Roadway Improvements 2020

Snow Plowing and Hauling Services

Chlorine - Accutab Calcium Hypochlorite Tablets - Memorial Pool

Library Acoustical Ceiling Replacement

Mini Electric Ambulance

Disposal of Solid Waste

Fire Department and Fire Protection Uniforms

Water & Sewer Pump Station Maintenance and Repair

Various Water Analysis

Disposal of Recyclable Materials

Resolutions were adopted authorizing the awarding of contracts and agreements for "Professional Services" N.J.S. 40A:11-5.

GENERAL COMMENTS (continued)

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any material or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear cut violation existed. No violations were disclosed.

Our examination of expenditures did not reveal any individual payments, contracts or agreements in excess of the statutory threshold "for the performance of any work or the furnishing or hiring of any materials or supplies," other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provisions of N.J.S. 40A:11-6.

Collection of Interest on Delinquent Taxes and Assessments

The governing body on January 7, 2020 adopted the following resolution authorizing interest to be charged on delinquent taxes:

WHEREAS, in accordance with the provisions of New Jersey Statute 54:4-67, the governing body of each municipality may, by resolution, fix the rate of interest to be charged for nonpayment of taxes or assessments, on or before the date on which they would become delinquent;

WHEREAS, R.S. 54:4-67 provides that the governing body by resolution, may provide that no interest shall be charged if payment of any installment is made within ten days after the date upon which the same become payable;

NOW, THEREFORE, BE IT RESOLVED that the Mayor and Council of the Borough of Fair Lawn do hereby fix the rate of 8% (eight percent) interest per annum up to \$1,500.00; 18% (eighteen percent) per annum thereafter to be charged for delinquent payment of any installments made ten days from the date upon which taxes become payable.

BE IT FURTHER RESOLVED that any installment received after the expiration of the grace period shall bear interest from the due date.

It appears from an examination of the Collector's records that interest was collected in accordance with the foregoing resolution.

Delinquent Taxes and Tax Title Liens

A tax sale was held on September 30, 2020 and was complete.

Inspection of tax sale certificates on file revealed that all tax sale certificates were available for audit.

GENERAL COMMENTS (continued)

The following comparison is made of the number of tax title liens receivable on December 31 of the last three years:

	Number of
<u>Year</u>	<u>liens</u>
2020	2
2019	2
2018	2

It is essential to good management that all means provided by statute be utilized to liquidate tax title liens in order to get such properties back on a tax-paying basis.

BOROUGH OF FAIR LAWN FINDINGS AND RECOMMENDATIONS DECEMBER 31, 2020

COMMENTS:

FINANCE

- 1. *There are General Capital and Water Utility Capital Improvement Authorizations greater than five years old that have unfunded portions outstanding creating cash deficits.
- 2. There is an unallocated balance in the Current Fund Claims Account.

RECOMMENDATIONS:

FINANCE

- 1. *General Capital and Water Utility Capital Fund Improvement Authorizations greater than give years old should be funded through a budget appropriation or the issuance of debt in order to fund cash deficits created by ordinance expenditures.
- 2. The Current Fund Claims Account should be maintained on an imprest basis.

Status of Prior Year Audit Findings/Recommendation

A review was performed on all prior year recommendations and corrective action was taken on all except for recommendations marked with an asterisk "*".

Acknowledgment

We received the complete cooperation of all of the officials of the municipality and we greatly appreciate the courtesies extended to all members of the audit team.

Respectfully submitted,

Steven D. Wielkotz

Registered Municipal Accountant

No. CR00413

WIELKOTZ & COMPANY, LLC

Certified Public Accountants

Pompton Lakes, New Jersey

July 22, 2021